

Graphic 2: All MEGA Projects Sample, page 1 of 2

All MEGA Projects (Not Including Brownfield Projects)

| Company Name | Date of MEGA Approval | Project Location | | Total Jobs | Direct Jobs | | Capital Investment | Personal Income Generated | MEGA Credit Years | Estimated Credit Amount | Net Positive State Impact |
|------------------------------------|-----------------------|------------------|-----------|------------|-------------|---------------|--------------------|---------------------------|-------------------|-------------------------|---------------------------|
| | | City | County | | Created | Indirect Jobs | | | | | |
| Solvay | 20-Apr-95 | Adrian | Lenawee | 504 | 250 | 254 | \$62,496,000 | \$250,250,000 | 12 | \$4,665,000 | \$14,415,000 |
| Haworth Inc. | 20-Apr-95 | Big Rapids | Mecosta | 1,101 | 342 | 759 | \$43,332,000 | \$803,996,000 | 20 | \$6,387,000 | \$55,771,000 |
| Walden Books | 20-Apr-95 | Ann Arbor | Washtenaw | 975 | 550 | 425 | \$16,832,000 | \$654,122,000 | 15 | \$7,723,000 | \$42,311,000 |
| A. O. Smith | 26-Jul-95 | Plymouth Twp | Wayne | 870 | 247 | 623 | \$65,355,000 | \$370,657,000 | 10 | \$3,974,000 | \$25,678,000 |
| Gelman Science* | 17-Aug-95 | Scio Township | Washtenaw | 0 | 0 | 0 | \$0 | \$0 | 0 | \$0 | \$0 |
| Cardell Corp | 2-Oct-95 | Auburn Hills | Oakland | 1,069 | 505 | 564 | \$46,669,000 | \$630,557,000 | 15 | \$9,970,000 | \$40,475,000 |
| Shiloh of Mich | 2-Oct-95 | Romulus | Wayne | 377 | 153 | 224 | \$30,016,400 | \$384,531,000 | 20 | \$5,641,000 | \$25,121,000 |
| Meridian, Inc. | 2-Oct-95 | Spring Lake | Ottawa | 1,471 | 500 | 971 | \$24,006,000 | \$1,046,343,000 | 20 | \$15,073,000 | \$68,634,000 |
| Aspen Bay* | 24-Oct-95 | Menominee | Menominee | 0 | 0 | 0 | \$0 | \$0 | 0 | \$0 | \$0 |
| Standard Automotive | 14-Nov-95 | Muskegon | Muskegon | 88 | 25 | 63 | \$5,145,000 | \$67,397,000 | 20 | \$599,000 | \$4,793,000 |
| Hess Industries* | 12-Dec-95 | Niles | Berrien | 0 | 0 | 0 | \$0 | \$0 | 0 | \$0 | \$0 |
| Pilot Industries | 12-Dec-95 | Clare | Clare | 899 | 418 | 481 | \$14,622,300 | \$540,542,000 | 20 | \$9,446,000 | \$33,797,000 |
| Asama Giken | 20-Feb-96 | Coldwater | Branch | 595 | 300 | 295 | \$29,000,000 | \$231,417,000 | 10 | \$1,653,000 | \$16,860,000 |
| IMCO Recycling | 1-Mar-96 | Coldwater | Branch | 221 | 110 | 111 | \$11,200,000 | \$121,692,000 | 12 | \$2,952,000 | \$6,783,000 |
| Case Systems | 12-Mar-96 | Midland | Midland | 268 | 110 | 158 | \$2,100,000 | \$145,498,000 | 13 | \$769,000 | \$10,871,000 |
| Shape Corp | 12-Mar-96 | Grand Haven | Ottawa | 1,738 | 400 | 1,338 | \$21,000,000 | \$1,201,406,000 | 20 | \$11,442,000 | \$84,671,000 |
| National TechTeam | 12-Mar-96 | Southfield | Oakland | 884 | 650 | 234 | \$6,510,000 | \$291,096,000 | 9 | \$3,371,000 | \$19,917,000 |
| Hi - Lex Controls | 11-Jun-96 | Litchfield | Hillsdale | 561 | 197 | 364 | \$9,600,000 | \$193,970,000 | 10 | \$1,186,000 | \$14,332,000 |
| Dow Chemical | 11-Jun-96 | Midland | Midland | 261 | 110 | 151 | \$12,000,000 | \$302,149,000 | 20 | \$9,561,000 | \$14,611,000 |
| Petri Inc. | 11-Jun-96 | Port Huron | St. Clair | 1,252 | 396 | 856 | \$10,700,000 | \$397,158,000 | 10 | \$6,334,000 | \$25,439,000 |
| Lacks Industries | 11-Jun-96 | Kentwood | Kent | 545 | 200 | 345 | \$37,800,000 | \$377,326,000 | 20 | \$5,533,000 | \$24,653,000 |
| Worthington Industries/Spartan Ste | 13-Aug-96 | Frenchtown Twp | Monroe | 333 | 110 | 223 | \$85,000,000 | \$227,561,000 | 12 | \$8,525,000 | \$9,680,000 |
| Compuware | 24-Sep-96 | Farmington Hills | Oakland | 680 | 331 | 349 | \$6,600,000 | \$429,509,000 | 15 | \$5,978,000 | \$28,383,000 |
| Walbro Automotive/ Vitec | 24-Sep-96 | Detroit | Wayne | 742 | 353 | 389 | \$50,000,000 | \$572,486,000 | 20 | \$13,636,000 | \$32,163,000 |

