Graphic 2: All MEGA Projects Sample, page 1 of 2

All MEGA Projects

(Not Including Brownfield Projects)

Company	Date of MEGA	Project Location		Direct Jobs			Capital	Personal Income	MEGA Credit	Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Solvay	20-Apr-95	Adrian	Lenawee	504	250	254	\$62,496,000	\$250,250,000	12	\$4,665,000	\$14,415,000
Haworth Inc.	20-Apr-95	Big Rapids	Mecosta	1,101	342	759	\$43,332,000	\$803,996,000	20	\$6,387,000	\$55,771,000
Walden Books	20-Apr-95	Ann Arbor	Washtenaw	975	550	425	\$16,832,000	\$654,122,000	15	\$7,723,000	\$42,311,000
A. O. Smith	26-Jul-95	Plymouth Twp	Wayne	870	247	623	\$65,355,000	\$370,657,000	10	\$3,974,000	\$25,678,000
Gelman Science*	17-Aug-95	Scio Township	Washtenaw	0	0	0	\$0	\$0	0	\$0	\$0
Cardell Corp	2-Oct-95	Auburn Hills	Oakland	1,069	505	564	\$46,669,000	\$630,557,000	15	\$9,970,000	\$40,475,000
Shiloh of Mich	2-Oct-95	Romulus	Wayne	377	153	224	\$30,016,400	\$384,531,000	20	\$5,641,000	\$25,121,000
Meridian, Inc.	2-Oct-95	Spring Lake	Ottawa	1,471	500	971	\$24,006,000	\$1,046,343,000	20	\$15,073,000	\$68,634,000
Aspen Bay*	24-Oct-95	Menominee	Menominee	0	0	0	\$0	\$0	0	\$0	\$0
Standard Automotive	14-Nov-95	Muskegon	Muskegon	88	25	63	\$5,145,000	\$67,397,000	20	\$599,000	\$4,793,000
Hess Industries*	12-Dec-95	Niles	Berrien	0	0	0	\$0	\$0	0	\$0	\$0
Pilot Industries	12-Dec-95	Clare	Clare	899	418	481	\$14,622,300	\$540,542,000	20	\$9,446,000	\$33,797,000
Asama Giken	20-Feb-96	Coldwater	Branch	595	300	295	\$29,000,000	\$231,417,000	10	\$1,653,000	\$16,860,000
IMCO Recycling	1-Mar-96	Coldwater	Branch	221	110	111	\$11,200,000	\$121,692,000	12	\$2,952,000	\$6,783,000
Case Systems	12-Mar-96	Midland	Midland	268	110	158	\$2,100,000	\$145,498,000	13	\$769,000	\$10,871,000
Shape Corp	12-Mar-96	Grand Haven	Ottawa	1,738	400	1,338	\$21,000,000	\$1,201,406,000	20	\$11,442,000	\$84,671,000
National TechTeam	12-Mar-96	Southfield	Oakland	884	650	234	\$6,510,000	\$291,096,000	9	\$3,371,000	\$19,917,000
Hi - Lex Controls	11-Jun-96	Litchfield	Hillsdale	561	197	364	\$9,600,000	\$193,970,000	10	\$1,186,000	\$14,332,000
Dow Chemical	11-Jun-96	Midland	Midland	261	110	151	\$12,000,000	\$302,149,000	20	\$9,561,000	\$14,611,000
Petri Inc.	11-Jun-96	Port Huron	St. Clair	1,252	396	856	\$10,700,000	\$397,158,000	10	\$6,334,000	\$25,439,000
Lacks Industries	11-Jun-96	Kentwood	Kent	545	200	345	\$37,800,000	\$377,326,000	20	\$5,533,000	\$24,653,000
Worthington Industries/Spartan Ste	13-Aug-96	Frenchtown Twp	Monroe	333	110	223	\$85,000,000	\$227,561,000	12	\$8,525,000	\$9,680,000
Compuware	24-Sep-96	Farmington Hills	Oakland	680	331	349	\$6,600,000	\$429,509,000	15	\$5,978,000	\$28,383,000
Walbro Automotive/ Vitec	24-Sep-96	Detroit	Wayne	742	353	389	\$50,000,000	\$572,486,000	20	\$13,636,000	\$32,163,000

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All MEGA Projects

(Not Including Brownfield Projects)

Company	Date of MEGA	Project Location		Direct Jobs		100	Capital	Personal Income	MEGA Credit	Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Hemlock Semiconductor	16-Nov-04	Thomas Twp.	Saginaw	122	60	62	\$40,000,000	\$77,073,000	10	\$1,176,000	\$4,758,000
General Motors (Ret.)	30-Nov-04	Flint	Genesee	10,917	2,862	8,055	\$400,000,000	\$7,099,687,000	10	\$28,244,000	\$517,722,000
Affinia Group, Inc.	14-Dec-04	Pittsfield Twp.	Washtenaw	145	100	45	\$4,300,000	\$70,821,000	10	\$1,773,000	\$3,681,000
Patriot Antenna Systems, Inc.	14-Dec-04	Sheridan Twp.	Calhoun	56	25	31	\$3,500,000	\$23,037,000	10	\$431,000	\$1,341,000
Federal-Mogul Corp. (Ret.)	14-Dec-04	Multiple	Miultiple	9,544	1,866	7,678	\$6,000,000	\$7,087,497,000	20	\$65,490,000	\$479,539,000
TOTALS:		230		119,555	56,587	62,968	\$11,523,523,700	\$96,509,745,000	12	\$1,719,310,000	\$5,475,635,000

HT- High-tech Company

RET- Retention projects are not included in the totals for total jobs, direct jobs created, indirect jobs, personal income generated and net positive state impact.

Statistics of Retention Projects Not Included Above

135,522

22,719

112,803

\$123,699,152,000

\$9,229,286,000

^{*}no credit given or on hold

^{**}established as a retention MEGA by amendment at the June 13, 2000 board meeting.

^{***}originally passed by the board on March 5, 2002. Project reapproved because company chose a new location.

^{****}originally passed by the board on November 13, 2001. Company reapproved because a credit agreement was not signed in required time frame.