IEGA Projects

IEGA Projects		(Not including Bi	ownfield Projects)							M 1 5 - 202
Company	Date of MEGA	Project	Location		Direct Jobs		Private	Personal Income		Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Haworth Inc.	20-Apr-95		Mecosta	1,101	342	759	\$43,332,000	\$803,996,000	20	\$6,387,000	\$55,771,00
Solvay	20-Apr-95		Lenawee	504	250	254	\$62,496,000	\$250,250,000	12	\$4,665,000	\$14,415,00
Walden Books	20-Apr-95	Ann Arbor	Washtenaw	975	550	425	\$16,832,000	\$654,122,000	15	\$7,723,000	\$42,311,0
A. O. Smith	26-Jul-95	Plymouth Twp	Wayne	870	247	623	\$65,355,000	\$370,657,000	10	\$3,974,000	\$25,678,0
Gelman Science*	17-Aug-95	Scio Township	Washtenaw	0	0	0	\$0	\$0	0	\$0	;
Cardell Corp	2-Oct-95	Auburn Hills	Oakland	1,069	505	564	\$46,669,000	\$630,557,000	15	\$9,970,000	\$40,475,0
Meridian, Inc.	2-Oct-95	Spring Lake	Ottawa	1,471	500	971	\$24,006,000	\$1,046,343,000	20	\$15,073,000	\$68,634,0
Shiloh of Mich	2-Oct-95	Romulus	Wayne	377	153	224	\$30,016,400	\$384,531,000	20	\$5,641,000	\$25,121,0
Aspen Bay*	24-Oct-95	Menominee	Menominee	0	0	0	\$0	\$0	0	\$0	:
Standard Automotive	14-Nov-95	E	Muskegon	88	25	63	\$5,145,000	\$67,397,000	20	\$599,000	\$4,793,0
Hess Industries*	4	1	_	0	0	00	\$0,140,080	\$0	0	\$0	
Pilot Industries	12-Dec-95	Niles	Berrien	899	418	481	\$14,622,300	\$540,542,000	20	\$9,446,000	\$33,797,0
Asama Giken	12-Dec-95	E .	Clare	1	300	295	\$29,000,000	\$231,417,000	10	\$1,653,000	\$16,860,0
	20-Feb-96	Coldwater	Branch	595	1	111	\$11,200,000	\$121,692,000	12	\$2,952,000	\$6,783,0
IMCO Recycling	1-Mar-96	Coldwater	Branch	221	110		\$2,100,000	\$145,498,000		\$769,000	\$10,871,0
Case Systems	12-Mar-96		Midland	268	110	158		\$291,096,000		\$3,371,000	\$19,917,0
National TechTeam	12-Mar-96		Oakland	884	650	234	\$6,510,000		· '	\$11,442,000	\$84,671,0
Shape Corp	12-Mar-96		Ottawa	1,738	400	1,338	\$21,000,000	\$302,149,000	1	\$9,561,000	\$14,611,0
Dow Chemical	11-Jun-96		Midland	261	110	151	\$12,000,000			\$1,186,000	\$14,332,0
Hi - Lex Controls	11-Jun-96	1	Hillsdale	561	197	364	\$9,600,000	\$193,970,000		\$5,533,000	\$24,653,0
Lacks Industries	11-Jun-96	Kentwood	Kent	545	200	345	\$37,800,000	\$377,326,000	1	\$6,334,000	\$25,439,0
Petri Inc.	11-Jun-96	Port Huron	St. Clair	1,252	396	856	\$10,700,000	\$397,158,000		\$8,525,000	\$9,680,0
Worthington Industries/Spartan Steel	13-Aug-96	Frenchtown Twp		333	110	223	\$85,000,000	\$227,561,000	E	\$5,978,000	\$28,383,0
Compuware	24-Sep-96	Farmington Hills		680	331	349	\$6,600,000	\$429,509,000			\$32,163,0
Walbro Automotive/ Vitec	24-Sep-96	Detroit	Wayne	742	353	389	\$50,000,000	\$572,486,000		\$13,636,000 \$0	\$32,103,0
CMI*	8-Oct-96	Summerfield Tw	Monroe	0	0	0	\$0			1 ' 1	\$40,371,0
Plannja Hard Tech	12-Nov-96	Mason	Ingham	814	225	589	\$54,000,000			\$6,768,000	\$40,371,C
Kwang Jin Sang Gong*	17-Dec-96	Battle Creek	Calhoun	0	0	0	\$0	\$0		\$0	\$38,532,0
N-K Manufacturing	14-Feb-97	Allendale Towns		1,047	540	507	\$10,500,000	\$564,468,000		\$6,626,000	\$30,532,0 \$15,153,0
Weyburn Aquisition Company	14-Feb-97	Grand Haven Tv	Ottawa	382	163	219	\$21,000,000	\$257,235,000		\$5,426,000	\$46,752,0
RSDC of Michigan	19-Mar-97	Delhi Township	Ingham	720	222	498	\$80,000,000			\$4,809,000	
Black & Veatch	8-Apr-97	Ann Arbor	Washtenaw	681	218	463	\$11,200,000	\$615,086,000		\$3,050,000	\$46,157,0
Howmet*	8-Apr-97	Whitehall	Muskegon	0	0	0	\$0			\$0	000 700 (
Autocam Corporation	10-Jun-97	Marshall	Calhoun	749	200	549	\$25,000,000			\$8,787,000	\$29,723,0
Bosal Industries	10-Jun-97	Warren	Macomb	253	110	143	\$6,800,000	\$162,442,000		\$1,672,000	\$11,323,0
National TechTeam*	10-Jun-97	Sault Ste. Marie	Chippewa	0	0	0	\$0			\$0	
Gerber Products Co.*	9-Sep-97	Fremont	Newaygo	0	0	0	\$0		l l	\$0	
Neway Anchorlok Int'l	9-Sep-97	Muskegon	Muskegon	547	163	384	\$7,900,000	\$394,899,000		\$4,420,000	\$27,172,0
BUDÇO	18-Nov-97	Highland	Wayne	847	563	284	\$19,000,000	\$523,820,000		\$9,698,000	\$32,208,0
GE/Bayer	17-Dec-97	Wixom	Oakland	192	83	109	\$25,800,000	\$217,357,000		\$5,814,000	\$11,575,0
Alsons Corporation	19-Feb-98	Hillsdale	Hillsdale	184	105	79	\$13,300,000	\$48,889,000	6	\$2,071,000	\$1,840,
Robert Bosch Corp.	19-Feb-98		1	826	475	351	\$37,000,000	\$954,315,000	15	\$20,824,000	\$55,521,
Smiths Industries	19-Feb-98	Cascade Twp	Kent	233	105	128	\$7,450,000		10	\$4,225,000	
Spicer Heavy Axle/ Dana Corp.	4-Mar-98	Texas Township		340	203	137	\$15,000,000		20	\$8,970,000	
Wollin Products, Inc.	4-Mar-98	Charlotte	Eaton	252	150	102	\$13,825,000		20	\$2,498,000	\$11,423,
Kmart Corporation	12-May-98	Troy	Oakland	717	425	292	\$102,410,000		20	\$14,366,000	\$35,823,
Pollard (U.S.) Ltd.*		Ypsilanti Townsl	E .	0	0	0	\$0			\$0	
AAR Corporation	19-Jun-98	Cadillac	Wexford	447	300	147	\$12,300,000	1	0 20	\$6,043,000	
Alliant Foodservice		Lyon Township	Oakland	292	149	143	\$26,200,000			\$4,980,000	
The Coca-Cola Co.		Paw Paw Twp	Van Buren	272	150	122	\$31,468,000	1	Ł	\$3,601,000	
P & A Industries, Inc.			B .		130	56	\$8,151,000			\$2,098,000	
			Monroe	186	1	322	\$50,050,000			\$3,113,000	
L & W, Inc.			Lenawee	662	340	1	\$50,050,000			\$0	
Centaur, Inc*	14-Oct-98		Monroe	0	0	0	\$5,250,000	1	-	\$2,053,000	
Engineered Machined Products, Inc.			Delta	304	175	129		1		\$18,706,000	1
Howmet International, Inc	9		Muskegon	1,566	580	986	\$52,820,000			\$8,071,000	
Trumack Assembly, LLC			Wayne	477	345	132	\$26,400,000			\$391,000	
Scott Technologies	17-Nov-98	South Haven	Van Buren	165	92	73	\$1,000,000	\$68,450,00	0 10	1 9001,000	, 45,550,

All MEGA Projects (Not Including Brownfield Projects)

All MEGA Projects		,	ownfield Projects	<i>)</i>	18		Deluato T	Personal Income	MEGA Credif	Estimated	Net Positive
Company	Date of MEGA	1	Location		Direct Jobs	Indicast John	Private Investment	Generated	Years	Credit Amount	State Impact
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	\$22,820,000	\$65,575,000	10	\$1,502,000	\$3,744,00
Magnesium Products of America	11-Feb-99	Eaton Rapids	Eaton	157	91	66	\$22,820,000	\$00,575,000	0	\$0	` .
Select Steel Corp.*	6-Apr-99		Ingham	0	0	0	\$34,000,000	\$714,435,000	20	\$4,406,000	\$52,749,0
Steelcase, Inc.	6-Apr-99	Gaines Township		892	290	602		\$385,215,000	20	\$7,176,000	\$23,641,0
Behr America, Inc.	12-May-99	Webberville	Ingham	468	124	344	\$11,000,000	\$2,871,617,000	15	\$20,595,000	\$209,134,0
Flagstar Bank	12-May-99	Troy	Oakland	6,718	2,600	4,118	\$47,100,000		20	\$73,087,000	\$2,090,727,0
General Motors (Ret.**)	12-May-99	Lansing	Ingham	32,839	1,511	31,328	\$500,000,000	\$27,047,677,000	20	\$5,616,000	\$48,945,0
Murco Foods, Inc.	12-May-99	Gun Plain Towns		703	300	403	\$1,500,000	\$682,018,000	10	\$1,120,000	\$5,166,0
Parker Hannifin	20-Aug-99	Otsego	Allegan	142	87	55	\$21,000,000	\$78,567,000		\$769,000	\$3,161,0
Cable Constructors	15-Sep-99	Iron Mountain	Dickinson	147	125	22	\$2,600,000	\$46,061,000		\$2,299,000	\$7,226,0
Hoover Universal	15-Sep-99	Rockwood	Wayne	266	115	151	\$8,000,000	\$111,670,000	l .	\$7,885,000	\$17,311,0
Decision Consultants	9-Nov-99	Southfield	Oakland	492	250	242	\$15,600,000	\$314,944,000		\$14,504,000	\$48,072,0
Jabil Circuit, Inc.	9-Nov-99	Auburn Hills	Oakland	1,088	451	637	\$38,000,000	\$782,192,000		\$3,241,000	\$23,836,0
Meritor Light Vehicle	3-Dec-99	Detroit	Wayne	535	166	369	\$52,280,000	\$338,464,000	L	\$6,450,000	\$18,367,0
Behr America, Inc.	21-Dec-99	Troy	Oakland	202	105	97	\$33,800,000	\$310,217,000		\$40,072,000	\$599,391,0
Chrysler Financial	21-Dec-99	Aubum Hills	Oakland	3,514	1,294	2,220	\$52,000,000	\$7,993,284,000			\$5,953,0
La-Z-Boy, Inc.	21-Dec-99	Monroe	Monroe	152	92	60	\$3,600,000	\$95,816,000	14	\$1,712,000	
No. Mich. Casting	21-Dec-99	Newberry	Luce	157	95	62	\$6,350,000	\$100,759,000		\$1,680,000	\$6,381,0
Webvan Group, Inc.*	21-Dec-99	Livonia	Wayne	0	0	0	\$0	\$0		\$0	640.000.0
American Greetings	25-Jan-00	Kalamazoo	Kalamazoo	344	200	144	\$18,825,000	\$164,084,000		\$2,428,000	\$10,699,0
Behr Industries Corp.	25-Jan-00	Comstock Park	Kent	528	341	187	\$3,044,000	\$150,026,000		\$2,314,000	\$9,688,0
New Venture Gear, Inc.*	25-Jan-00	Auburn Hills	Oakland	0	0	0	\$0		1	\$0	000 040 0
ACN, Inc.	8-Feb-00	Gwinn	Marquette	943	750	193	\$16,000,000	\$325,929,000		\$4,061,000	\$22,013,0
Flowserve FSD	8-Feb-00	Kalamazoo	Kalamazoo	214	125	89	\$12,500,000	\$220,882,000	20	\$3,146,000	\$14,525,0
Hayes Lemmerz	8-Feb-00	Montague	Muskegon	539	200	339	\$75,000,000	\$429,184,000		\$2,318,000	\$32,017,
American Axle	23-May-00	Three Rivers	St. Joseph	508	233	275	\$73,200,000	\$354,810,000) 15	\$12,937,000	\$15,448,
Coca-Cola Company	23-May-00	Paw Paw Twp.	Van Buren	333	150	183	\$49,000,000		17	\$5,071,000	\$17,493,
	13-Jun-00	Troy	Oakland	725	475	250	\$26,033,000		12	\$8,382,000	\$22,074
Altair Engineering	13-Jun-00	Troy	Oakland	1,646	600	1,046	\$51,820,000	\$1,328,163,000		\$24,092,000	\$82,161,
Delphi Automotive	13-Jun-00	Delta Twp.	Ingham	28,561	2,800	25,761	\$1,062,700,000		20	\$61,829,000	\$1,741,667,
GM-Platinum (Retention)	13-Jun-00	Romulus	Wayne	520	320	200	\$39,471,600			\$5,310,000	\$12,054
LDM Technologies		Ypsilanti Twp.	Washtenaw	83	35	48	\$11,100,000		20	\$3,076,000	
AGC America (High-tech)	12-Jul-00	, ,	Washtenaw	633	488	145	\$20,000,000	1		\$3,163,000	
Forest Health Services	12-Jul-00	Ypsilanti		276	90	186	\$9,100,000	1 ' ' ' ' '		\$1,571,000	\$6,353,
Lakeside Machine	12-Jul-00	Gladstone	Delta	0	0	0	\$0,100,000	1		\$0	
Nanovation Technologies	12-Jul-00	Northville Twp.	Wayne	1,518	900	618	\$89,000,000	1	ol 9	\$4,534,000	
Target Corporation	12-Jul-00	Charleston Twp		1 '	59	121	\$7,700,000	1		\$1,909,000	\$5,653,
BorgWarner Cooling (HT)	21-Aug-00	Marshall	Calhoun	180	450	303	\$50,000,000			\$15,957,000	\$27,281,
KMart Corporation	21-Aug-00	Troy	Oakland	753	1	107	\$14,600,000		- I	\$724,000	
Acuson Corporation (HT)	20-Sep-00	Ann Arbor	Washtenaw	263	156	374	\$63,400,000	1 ' '	1	\$6,976,000	\$29,694,
Bekaert ECD Solar Systems	20-Sep-00	Auburn Hills	Oakland	646	272		\$18,000,000			\$3,076,000	\$52,094,
Duncan Aviation	20-Sep-00	Battle Creek	Calhoun	1,270	662	608	\$17,700,000	ľ	-	\$9,091,000	
Haworth, Inc.	10-Oct-00	Holland	Ottawa	609	455	154		1	- 1	\$1,255,000	
Jackson Precision Die Casting	10-Oct-00	Jackson	Jackson	220	90	130	\$13,100,000		1	\$6,118,000	
R.J. Tower Corporation	10-Oct-00	Delta Township	Eaton	929	404	525	\$29,400,000	1	-	\$1,844,000	
ECD-Texaco (HT)	3-Nov-00	Rochester Hills	Oakland	108	82	26	\$26,200,000	i	~	\$88,097,000	
Ford Motor Company (Ret)	3-Nov-00	Dearborn	Wayne	16,448	3,800	12,648	\$1,000,000,000		- 40	\$894,000	
Harman Enterprises (HT)	19-Dec-00	Farmington Hills	Oakland	154	78	76	\$10,900,000		- [\$1,458,000	
Parker Hannifin	19-Dec-00	Richland Twp.	Kalamazoo	160	81	79	\$21,800,000		- 1	\$6,140,00	
Quicken Loans	19-Dec-00	Livonia	Wayne	928	515	413	\$15,900,000		- [\$1,776,000	
Sequioa NET.com	19-Dec-00	Auburn Hills	Oakland	311	225	86	\$7,900,00			\$5,326,00	
Tower Automotive	19-Dec-00	Novi	Oakland	236	125	111	\$9,300,00	1		\$1,298,00	
Vastera Solutions Services (HT)	19-Dec-00	Southfield	Oakland	233	150	83	\$9,975,00			\$1,298,00	
Statprobe (HT)	11-Jan-01	Pittsfield Twp.	Washtenaw	72	48	24	\$6,600,00				1
Dow Chemical	1-Feb-01	Midland	Midland	479	350	129	\$5,000,00			\$24,260,00	
Edgewater Automation (HT)	13-Feb-01	St. Joseph	Berrien	110	46	64	\$784,00			\$238,00	·
Osmic (HT)	13-Feb-01	Auburn Hills	Oakland	198	100	98	\$9,800,00	t t		\$1,192,00	
Four Winns Boats	22-Mar-01	Cadillac	Wexford	1,424	900	524	\$17,600,00	0 \$862,674,00	0 12	\$11,319,00	0 \$57,69

All MEGA Projects		(Not Including Br	rownfield Projects)						Fatimated	Net Positive
Company	Date of MEGA	Project	Location		Direct Jobs		Private	Personal Income	MEGA Credit Years	Estimated Credit Amount	State Impact
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	17	\$7,590,000	\$23,392,000
Whirlpool Technologies (HT)	12-Apr-01	Benton Twp.	Berrien	323	221	102	\$8,000,000		17	\$7,549,000	\$26,970,000
Whirlpool Technologies (HT)	12-Apr-01	St. Joseph	Berrien	354	164	190	\$11,500,000	\$431,496,000 \$116,848,000	7	\$947,000	\$8,402,000
Hi-Lex Controls, Inc.	25-Apr-01	Hudson	Lenawee	291	190	101	\$9,963,000	\$9,215,000	5	\$160,000	\$577,000
Integrity Design (HT)	25-Apr-01	St. Joseph	Berrien	46	28	18	\$575,400	\$86,950,000	10	\$920,000	\$6,036,000
IPC Communication	25-Apr-01	St. Joseph	Berrien	159	106	53	\$2,276,000		11	\$26,604,000	\$88,924,000
Johnson Controls Technology	25-Apr-01	Salem Twp.	Washtenaw	1,938	1,189	749	\$168,000,000	\$1,444,101,000 \$466,681,000	16	\$6,896,000	\$30,438,000
Picometrix (HT)	25-Apr-01	Ann Arbor	Washtenaw	383	243	140	\$28,800,000		13	\$16,305,000	\$76,502,000
Siemens Automotive	25-Apr-01	Auburn Hills	Oakland	1,231	800	431	\$67,500,000	\$1,160,088,000	7	\$1,065,000	\$6,043,000
Strategic Interactive	25-Apr-01	Lansing	Ingham	205	150	55	\$5,650,000		1 1	\$1,549,000	\$10,726,000
Mold Masters Company	15-May-01	Lapeer	Lapeer	435	300	135	\$6,300,000	\$153,439,000		\$1,597,000	\$4,714,000
The POM Group, Inc. (HT)	15-May-01	Auburn Hills	Oakland	220	75	145	\$17,140,000		1 _	\$0	\$0
Krestec Engineering*	19-Jun-01	Dundee	Monroe	0	0	0	\$0	•		\$1,189,000	\$3,860,000
Housey Pharmaceutical (HT)	17-Jul-01	Southfield	Oakland	88	70	18	\$4,200,000			\$4,575,000	\$19,483,000
Saint-Gobain Sekurit	14-Aug-01	Shelby Twp.	Macomb	648	400	248	\$24,500,000			\$5,634,000	\$47,933,000
Comcast Midwest Management	17-Sep-01	Scio Twp.	Washtenaw	1,163	400	763	\$16,500,000		E	\$2,476,000	\$5,734,000
Eaton Hydraulics	17-Sep-01	Blackman Twp.	Jackson	176	119	57	\$5,409,000		1	\$625,000	\$4,771,000
Grunewald New Technologies (HT)	17-Sep-01	Waterford Twp.	Oakland	126	42	84	\$6,900,000		1	\$634,000	\$3,686,000
Integrated Sensing Systems (HT)	17-Sep-01	Ypsilanti Twp.	Washtenaw	242	119	123	\$5,300,000		1	\$2,576,000	\$13,593,000
Recticel N.A., Inc.	17-Sep-01	Independence T	Oakland	454	286	168	\$48,800,000		1	\$2,576,000	\$106,514,000
Covisint	13-Nov-01	Southfield	Oakland	1,966	1,000	966	\$23,000,000	\$2,002,924,000			\$50,504,000
Visteon Corporation	13-Nov-01	Van Buren Twp.	Wayne	808	475	333	\$281,000,000			\$15,765,000	\$89,317,000
Warner-Lambert Company	20-Nov-01	Ann Arbor	Washtenaw	988	600	388	\$730,000,000			\$25,814,000	\$33,569,000
Gyricon Media	18-Dec-01	Scio Twp.	Washtenaw	1,031	634	397	\$31,000,000			\$8,216,000	\$5,925,000
Speedrack Products Group	18-Dec-01	Quincy	Branch	581	300	281	\$8,600,000			\$1,434,000	\$2,402,000
AW Technical Center (HT)	5-Mar-02	Ann Arbor Twp.	Washtenaw	58	45	13	\$4,100,000		1 .	\$767,000	\$2,402,000 \${
CTS Management	5-Mar-02	Kalamazoo	Kalamazoo	l 0	0	0	\$(\$0	\$29,888,000
R.L. Polk	5-Mar-02	Southfield	Oakland	383	300	83	\$8,500,000			\$14,044,000	\$29,662,000
Axle Alliance Company	7-May-02	Redford Twp.	Wayne	552	215	337	\$21,900,000			\$5,982,000	\$1,238,00
Perrigo R&D (HT)	7-May-02	Allegan	Allegan	31	25	6	\$1,600,000			\$395,000	\$11,839,00
Creative Solutions	12-Jun-02	Scio Twp.	Washtenaw	482	300	182	\$16,100,000			\$3,972,000	\$12,116,00
Lear Corporation	12-Jun-02	Mendon	St. Joseph	438	190	248	\$4,200,000		·	\$2,393,000	
Nissan Technical Center	12-Jun-02	Farmington Hills		866	386	480	\$38,400,000			\$15,716,000	\$52,420,00
Plastech***	12-Jun-02	Romulus	Wayne	555	400	155	\$46,200,000			\$2,815,000	\$15,285,00
Textron Automotive	12-Jun-02	Port Huron	St. Clair	417	187	230	\$24,500,000	\$274,886,00		\$2,235,000	\$19,756,00
Axle Tech (HT)	9-Jul-02	Тгоу	Oakland	137	50	87	\$5,000,00			\$1,305,000	
ZF Technologies (HT)	9-Jul-02	Northville Twp.	Wayne	717	230	487	\$16,400,00			\$7,263,000	
Auto Alliance International (Ret)	13-Aug-02	Flat Rock	Wayne	9,673	3,350	6,323	\$644,000,00	0 \$10,672,800,00	0 20	\$94,990,000	
Delmia (HT)	11-Sep-02	Auburn Hills	Oakland	328	111	217	\$9,200,00	0 \$209,303,00		\$2,003,000	
GM-Orion Assembly (Ret)****	11-Sep-02	Orion Twp.	Oakland	9,933	2,288	7,645	\$408,000,00	0 \$11,085,894,00		\$59,510,000	\$827,362,00
Lear Asian OEM (HT)	11-Sep-02	Plymouth Twp.	Wayne	203	150	53	\$6,500,00	0 \$113,189,00		\$5,832,000	
Universal Forest Products	11-Sep-02	Mottville Twp.	St. Joseph	159	105	54	\$3,000,00	0 \$68,649,00		\$852,000	
Veridian	11-Sep-02	Ypsilanti Twp.	Washtenaw	366	245	121	\$38,800,00			\$8,644,000	1
	10-Oct-02	Auburn Hills	Oakland	562	260	302	\$26,200,00	0 \$332,878,00		\$6,576,000	
Brose North America	19-Nov-02	Huron Twp.	Wayne	411	199	212	\$42,400,00	0 \$319,542,00	0 20	\$4,771,000	
Champion Foods	19-Nov-02	Zeeland	Ottawa	1.499	625	874	\$97,000,00		0 20	\$9,240,000	
Gentex Corporation	19-Nov-02	Ypsilanti	Washtenaw	3,510	850	2,660	\$309,000,00		0 20	\$17,146,000	
GM-Willow Run (Retention)		Dundee	Monroe	421	200	221	\$19,700,00		11	\$2,095,000	
L&W Engineering*****	19-Nov-02	•		272	165	107	\$16,000,00			\$4,570,000	
TRW Automotive	19-Nov-02	Livonia	Wayne Wayne	218	132	86	\$4,600,00			\$997,000	
Advanced Technology Services	17-Dec-02	Livonia		293	190	103	\$54,000,00			\$3,639,000	
Akebono (HT)	17-Dec-02	Northville Twp.	Wayne	389	205	184	\$12,400,00			\$7,304,000	
Faurecia Automotive Seating	17-Dec-02	Auburn Hills	Oakland	1	500	290	\$20,000,00			\$7,265,00	
HTC Global Services	17-Dec-02	Troy	Oakland	790	700	425	\$65,100,00			\$20,875,00	
Robert Bosch Corporation	17-Dec-02	Plymouth Twp.	Wayne	1,125		428	\$35,000,00	1 1 1		\$13,652,00	
Royal Plastics	17-Dec-02	Jamestown Twi		1,256	828	736	\$374,900,00	· 1		\$14,404,00	\$76,123,00
Global Engine Alliance	11-Feb-03	Dundee	Monroe	1,136	400	1 100	1 40,4,000,00		1	•	

All MEGA Projects (Not Including Brownfield Projects) Net Positive Estimated Personal Income MEGA Credit Private Date of MEGA Project Location Direct Jobs Company Credit Amount State Impact Generated Years Created Indirect Jobs Investment Total Jobs Approval County Name \$7,077,000 12 \$1,108,000 \$106,446,000 \$19,500,000 15-Apr-03 Green Oak Twp. Livingston 207 125 82 Gordon Food Service \$2,117,000 \$23,818,000 10 \$337,258,000 352 \$21,400,000 214 Grupo Antolin Marlette Sanilac 566 15-Apr-03 \$12,356,000 10 \$1,930,000 \$185,767,000 \$8,400,000 161 222 383 Inalfa Roof Systems 15-Apr-03 Grand Blanc Twr Genesee \$689,000 \$6,772,000 13 \$9,000,000 \$93,306,000 50 Houghton 146 96 Ironwood Plastics 15-Apr-03 Hancock \$4,637,000 9 \$2,178,000 \$85,192,000 \$5,400,000 120 94 27-May-03 Cascade Twp Kent 214 Smiths Aerospace (HT) \$23,684,000 \$1,448,000 10 \$326,809,000 \$45,000,000 702 300 402 Calhoun Denso Manufacturing Michigan 17-Jun-03 Battle Creek \$61,871,000 13 \$9,936,000 \$110,000,000 \$933,773,000 998 900 Plastech Frenchtown 17-Jun-03 Frenchtown Two Monroe 1,898 \$1,622,000 \$1,774,000 10 \$44,093,000 \$10,700,000 Livingston 90 85 5 American Mitsuba Corporation (HT) 15-Jul-03 Brighton \$13,380,000 \$1,698,000 10 \$196,072,000 200 215 \$9,000,000 15-Jul-03 Port Huron St. Clair 415 Dispomedic 2000 \$3,271,000 \$16,135,000 \$252,357,000 13 379 181 198 \$21,000,000 Sterling Heights | Macomb Fisher & Company 26-Aug-03 \$4,469,000 \$1,171,000 \$73,249,000 5 \$1,250,000 264 156 St. Joseph MS Truck Body 26-Aug-03 Sturais 420 \$2,117,000 \$2,966,000 10 \$66,029,000 153 80 73 \$28,000,000 USF Technology Services (HT) 26-Aug-03 Grand Rapids 1 Kent \$7,286,000 \$2,618,000 10 \$128,784,000 \$8,900,000 56 Auburn Hills Oakland 146 90 BoroWarner 16-Sep-03 \$22,230,000 \$103,038,000 20 \$117,300,000 \$1,339,894,000 Washtenaw 751 400 351 16-Sep-03 Superior Twp. Hyundai America Tech. Center (HT) \$474,000 \$6,940,000 \$3,200,000 \$96,409,000 10 132 120 Clinton Lenawee 252 Pilkington North America 16-Sep-03 \$352,000 \$4,995,000 10 \$64,955,000 \$4,500,000 138 41 97 CMI-Schneible 14-Oct-03 Saginaw Saginaw \$4,559,000 \$8,594,000 10 \$21,700,000 \$111,637,000 24 164 140 Williams Two. Bay Dow Corning (HT) 14-Oct-03 \$9,821,000 10 \$691,000 \$127,709,000 \$19,500,000 114 Saginaw 162 48 Machining Enterprises 14-Oct-03 Saginaw \$195,000 \$2,766,000 \$35,967,000 10 \$7,100,000 25 59 Saginaw 84 Michigan Production Machining 14-Oct-03 Saginaw \$969,854,000 \$48,833,000 20 \$13,246,904,000 \$583,000,000 2,662 8,764 Ford Motor Company (Ret) 18-Nov-03 Wayne Wayne 11.426 \$25,142,000 \$2,986,000 12 \$365,768,000 357 \$13,000,000 608 251 16-Dec-03 Wayne Karman Manufacturing Plymouth Two. \$8,337,000 \$1,116,000 \$34,700,000 \$122,926,000 10 129 90 ZF Lemforder 16-Dec-03 apeer Lapeer 219 \$1,523,000 \$8,223,000 8 \$126,552,000 182 \$4,700,000 338 156 Sensicore (HT) Ann Arbor Washtenaw 20-Jan-04 \$21,613,000 \$64,488,000 \$1,119,646,000 20 300 542 \$323,200,000 Global Engine Manufacturing Alliance 17-Feb-04 Dundee Monroe 842 \$1,329,000 \$4,444,000 \$75,067,000 10 115 75 40 \$7,400,000 Sterling Heights Macomb Mitsubishi Heavy Industries (HT) 17-Feb-04 \$22,170,000 \$3,170,000 15 \$329,523,000 295 \$26,500,000 350 645 Dr. Schneider Automotive Systems 16-Mar-04 Brighton Livingston \$213,656,000 \$10,402,000 20 \$2,913,630,000 \$299,000,000 2,241 518 1.723 Macomb GM Powertrain- Warren (Ret) 16-Mar-04 Warren \$10,988,000 \$2,373,000 10 \$12,500,000 \$173,554,000 101 240 Bridgman Berrien 341 ICG Berrien 13-Apr-04 \$705,000 \$1,920,000 \$34,124,000 10 28 \$4,800,000 Infineon Technologies (HT) Wayne 73 45 13-Apr-04 ivonia \$18,004,000 \$1,940,000 15 \$259,348,000 291 \$12,000,000 110 18-May-04 Jackson 401 Dawn Food Products Leoni Twp. \$24,049,000 \$13,681,000 12 \$490,637,000 \$6,600,000 505 325 180 18-May-04 Sterling Heights Macomb General Dynamics Land Systems \$6,167,000 \$971,000 \$11,900,000 \$92,717,000 7 106 106 212 Oakland JATCO USA 18-May-04 Wixom \$9,644,000 5 \$3,724,000 \$3,200,000 \$173,833,000 238 Calhoun 538 300 Kellogg Company 18-May-04 Battle Creek \$1,786,000 \$10.516.000 10 \$16,300,000 \$159,722,000 122 Ingham 227 105 Michigan Packaging (Ret) 18-May-04 Mason \$29,627,000 \$280,863,000 6 \$4,037,577,000 4,695 \$29,100,000 18-May-04 Troy Oakland 5.895 1,200 Quicken Loans \$3,868,000 \$2,105,000 \$77,542,000 8 \$4,850,000 150 (8) Farminoton Hills Oakland 142 RLP Technologies (HT) 18-May-04 \$10,101,000 10 \$5.888,000 \$207,640,000 \$3,500,000 200 193 TG North America (HT) 18-May-04 Тгоу Oakland 393 \$3,943,000 \$3,567,000 10 \$97,532,000 \$1,500,000 122 150 (28)Oakland Cobasys (HT) 15-Jun-04 Orion Twp. \$1,594,000 \$10,910,000 12 \$31,500,000 \$162,596,000 138 15-Jun-04 Albion Calhoun 288 150 Guardian Fiberglass \$800,000 \$314,000 \$14,468,000 10 27 (10)\$17,400,000 Wayne 17 MSC Walbridge Coatings (HT) 15-Jun-04 Canton Twp. \$42,013,000 10 \$4,345,000 \$602,828,000 \$7,300,000 641 1,056 415 Spartan Motors Chassis 15-Jun-04 Charlotte Eaton \$1,843,000 \$4,395,000 7 \$81,035,000 219 45 \$4,000,000 13-Jul-04 264 Delfield Union Two. Isabella \$87,571,000 \$10,511,000 12 \$42,700,000 \$1,275,454,000 1.000 1,414 Multi-Site Multi-Site 2.414 Haworth 13-Jul-04 \$5,704,000 \$13,806,000 10 \$253,710,000 \$7,000,000 Oakland 535 300 235 INCAT Systems (HT) 13-Jul-04 Novi \$14,485,000 \$2,507,000 \$17,500,000 \$220,965,000 6 392 424 Kent 816 Lacks Enterprises 13-Jul-04 Kentwood \$1,458,000 10 \$553,000 \$26,091,000 \$6,000,000 Hillsdale 80 8 Alphi Manufacturing (Rural) 17-Aug-04 Jonesville 88 \$2,456,000 \$22,515,000 10 \$3,400,000 \$324,720,000 350 350 700 17-Aug-04 Gaines Townshir Kent Steelcase Wood Plant \$5,490,000 10 \$707,000 \$21,800,000 \$80.587,000 162 71 91 Atlantic Automotive Components 14-Sep-04 Benton Harbor Berrien \$1,356,000 \$946,000 10 \$2,700,000 \$29,867,000 17 Oakland 69 52 Wixom Ceradyne (HT) 14-Sep-04 \$2,236,000 \$24,768,000 10 \$351,156,000 \$28,000,000 431 14-Sep-04 Fowlerville Livingston 681 250 Meridian Automotive Systems \$21,526,000 \$4,395,000 \$336,616,000 10 1.094 \$12,000,000 1,594 500 Wayne Mobius Microsystems (HT) 14-Sep-04 Detroit \$13,870,000 12 \$3,777,000 \$229,166,000 \$18,000,000 250 124 Nicholas Plastics 14-Sep-04 Allendale Two Ottawa 374 \$1,637,000 \$7,281,000 \$115,820,000 9 \$20,000,000 247 124 123 Saturn Electronics (HT) 14-Sep-04 Coopersville Ottawa \$3,692,000 \$331,000 10 \$800,000 \$52,256,000 62 75 Quincy Branch 137 E.A.B. Fabrication (Rural) 19-Oct-04 \$1,038,000 \$10,490,000 10 \$149,706,000 120 190 \$8,800,000 Sanilac 310 Grupo Antolin Michigan (Rural) 19-Oct-04 Marlette \$10,513,000

178

346

Battle Creek

19-Oct-04

Calhoun

Musashi Auto Parts- Michigan

168

\$1,407,000

\$155,009,000

\$26,400,000

10

Company Date of MEGA Project Location Name Approval City County Total Jobs Credit John Interested Variator Credit Amount City County	\$4,934,000 \$6,849,000 \$517,722,000 \$3,681,000 \$479,539,000 \$1,341,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000
Hemlock Semiconductor (HT)	\$4,758,000 \$4,934,000 \$6,849,000 \$517,722,000 \$3,681,000 \$479,539,000 \$1,341,000 \$486,859,000 \$2,074,000 \$4,795,000 \$4,795,000 \$2,230,000 \$31,929,000
Hembox Semiconductor (HT)	\$4,934,000 \$6,849,000 \$517,722,000 \$3,681,000 \$479,539,000 \$1,341,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$31,929,000 \$31,929,000
Michigan Packaging (Ret) 16-Nov-04 Mason Indpam 203 107 96 \$11,000,000 \$88,812,000 10 \$1,790,000	\$6,849,000 \$517,722,000 \$3,681,000 \$479,539,000 \$1,341,000 \$486,859,000 \$2,074,000 \$44,795,000 \$44,795,000 \$22,230,000 \$31,929,000
Digital Corporation 16 - Nov-O4 Auburn + Hills Control Filth Control	\$17,722,000 \$3,681,000 \$479,539,000 \$1,341,000 \$486,859,000 \$2,074,000 \$44,795,000 \$22,230,000 \$31,929,000 \$97,321,000
General Motors (Ret.) 30-Nov-04 Hills (Genese 10,917 2,862 8,055 \$400,000,000 \$70,987,000 10 \$22,747,000 74 74 74 74 74 74 74	\$3,681,000 \$479,539,000 \$1,341,000 \$10,147,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000
Affinic Group, Inc. 14-Dec-04 Federal-Mogul Corp. (Ret.) 14-Dec-04 Multiple Multiple Multiple Multiple 9,544 1,866 7,678 \$6,000,000 57,0821,000 10 \$51,773,00 Federal-Mogul Corp. (Ret.) 14-Dec-04 Multiple Multiple Multiple 9,544 1,866 7,678 \$6,000,000 57,0821,000 10 \$51,773,00 7,000 7	0 \$479,539,000 \$1,341,000 \$10,147,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000 0 \$97,321,000
Federal-Mogul Corp. (Ret.) 14-Dec-04 Patrich Antenna Systems, Inc. (HT) 14-Dec-04 Rymond James & Associates 18-Jan-05 DaimlerChryster Corporation (Ret) Daimler Chryster Corporation (Ret) Daimler Chryster Corporation (Ret) Daimler Chryster Chryster Corporation (Ret) Daimler Chryster Chryster Chryster (Ret) Daimler Chryster Chryster Chryster (Ret) Daimler Chryster Chryster (Ret) Daimler Chryster Chryster Chryster (Ret) Daimler Chryster Chryster (Ret) Daimler Chryst	\$1,341,000 \$10,147,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000
Patriot Antenna Systems, Inc. (HT) 14-Dec-04 Shortdan Twp. Califorum 56 25 31 \$3,500,000 \$23,037,000 10 \$4,31,000 \$2,167,000	\$10,147,000 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000 \$97,321,000
Raymond James & Associates 18-Jan-05	0 \$486,859,000 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000 \$97,321,000
DafmierChrysler Corporation (Ret) 15-Feb-05 Middleville Barry 92 64 28 \$8,100,000 535,642,000 8 \$6,670,677,000 5 \$18,880,0 Metaldyne Machining & Assembly (Rural) Universal (LOs and the state of th	0 \$2,074,000 \$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000 \$97,321,000
Metaldyne Machining & Assembly (Rural) 15-Feb-05 Middleville Barry 92 64 28 58,100,000 \$35,642,000 8 \$670,000 6 \$68,667,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6 \$68,67,67,000 6	\$74,878,000 \$4,795,000 \$22,230,000 \$31,929,000 \$97,321,000
Culcken Loans Color Colo	0 \$4,795,000 0 \$22,230,000 0 \$31,929,000 0 \$97,321,000
Assay Designs (HT)	0 \$22,230,000 0 \$31,929,000 0 \$97,321,000
Emerald Graphics 15-Mar-05 Cascade Twp. Kent 719 347 372 \$9,000,000 \$343,240,000 10 \$3,198,0 Faurecia Interior Systems 15-Mar-05 Cascade Twp. Kent 719 347 372 \$9,000,000 \$343,240,000 10 \$3,198,0 Faurecia Interior Systems 15-Mar-05 Cascade Twp. Kent 719 347 372 \$9,000,000 \$343,240,000 10 \$6,383,0 SBC (Retention) 15-Mar-05 Coakland & Detroit Wayne 2,140 930 1,210 \$3,700,000 \$1,501,021,000 6 \$18,108,0 SBC (Retention) 15-Mar-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$38,906,0 SBC (Retention) 19-Apr-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$38,906,0 SBC (Retention) 19-Apr-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$38,906,0 SBC (Retention) 19-Apr-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$38,906,0 SBC (Retention) 19-Apr-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$31,217,000 10 \$8,371,0 SBC (Retention) 19-Apr-05 Cascade Twp. Washtenaw 677 400 277 \$150,000,000 \$1,286,718,000 20 \$32,171,000 10 \$8,371,000 10 \$8,371,000 10 \$8,371,000 10 \$8,371,000 10 \$1,286,000 10 \$1,286,000 10 \$1,286,000 10 \$1,286,000 10 \$1,027,000	0 \$31,929,000 0 \$97,321,000
Faurecia Interior Systems(e) 15-Mar-05 Fraser Southfield & Oakland & Oakl	0 \$97,321,000
SBC (Retention) 15-Mar-05 Southfield & Southfield & Southfield & Okaland & Wayne 2,140 930 1,210 \$3,700,000 \$1,501,021,000 6 \$18,108,00 \$1,000,000 \$1,	0 \$97,321,000
SBC (Retention) 15-Mar-05 Detroit Wayne 2,140 930 1,210 \$3,700,000 \$1,501,021,000 6 \$781,1080 70 70 70 70 70 70 70	- 1
Section 15-Mail-O5 17-May-O5 17-Ma	- 1
Top	0 \$60,042,000
Annerican Commonwealth Associates (HT) 17-May-05 Commonwealth Associates (HT) 17-May-05 Lake (Renametal) 17-May-	
Hoover Universal (JCI) (Retention) 19-Apr-05 House Universal (JCI) (Retention) 17-May-05 House Universal	
Redover Universal (3C1) (Retention) 19-Apr-05 Sattle Creek 19-Apr-05 Kentwood Kent 500 313 187 \$44,500,000 \$537,121,000 14 \$10,698,0 \$	1
ALD Thermal Treatment AMD Thermal Treatment	
American Axle & Manufacturing (RET) 17-May-05 17	
American Axie & Manufacturing (RE1) 17-May-05 Detroit 2 Investovers 17-May-05 Detroit 2 Investovers 17-May-05 Detroit 2 Investovers 17-May-05 Detroit 2 Investovers 17-May-05 December 1 Investor 2 In	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Commonwealth Associates (H1) 17-May-05 Tromay-05	1 ' '
Duncan Aviation 17-May-05 Battle Creek Calhoun 726 380 346 \$19,500,000 \$154,562,000 6 \$2,250,0 J&L America (Kennametal) 17-May-05 Southfield Oakland 454 300 154 \$11,800,000 \$148,822,000 8 \$3,467,0 Stryker (HT) 17-May-05 Kalamazoo Kalamazoo 165 100 65 \$20,400,000 \$280,164,000 20 \$5,811,0 United Solar Ovonic 17-May-05 Warren Macomb 848 594 254 \$16,000,000 \$276,954,000 10 \$5,661,0 Detroit Diesel (Retention) 21-Jun-05 Redford Twp. Wayne 1,531 632 899 \$275,000,000 \$11,943,170,000 20 \$28,787,0 Severstal North America (Retention) 21-Jun-05 Dearborn Wayne 11,300 2,005 9,295 \$250,000,000 \$11,943,170,000 20 \$28,787,0 Salatid 298 346 \$19,500,000 \$148,822,000 8 \$3,467,0 Salatid 298 346 \$19,500,000 \$148,822,000 8 \$3,467,0 Salatid 298 346 \$19,500,000 \$148,822,000 8 \$3,467,0 Salatid 298 \$1,400,000 \$148,822,000 \$2,000 \$2,000 \$2,000 \$2,000 \$2,000 Salatid 298 \$1,400,000 \$1,000 \$1,000 \$1,000 Salatid 298 \$1,400,000 \$1,000 Salatid 298 \$1,400,00	
Delican Aviation 17-May-05 Southfield 17-May-05 Southfield 17-May-05 Southfield 17-May-05 Stryker (HT) 17-May-05 Indicated Solar Ovonic 17-May-05 Indicated Solar Ovonic 17-May-05 Indicated Solar Ovonic Indicated Indicated Solar Ovonic Indicated Indicated Solar Ovonic Indicated Indicat	1 ' ' '
Stryker (HT)	1 1 1 1 1 1 1 1 1 1
United Solar Ovonic 17-May-05 Auburn Hills Oakland 625 230 395 \$80,200,000 \$622,173,000 20 \$6,114,0 Universal Am-Can 17-May-05 Warren Macomb 848 594 254 \$16,000,000 \$276,954,000 10 \$5,661,6 Detroit Diesel (Retention) 21-Jun-05 Redford Twp. Wayne 1,531 632 899 \$275,000,000 \$11,943,170,000 20 \$28,787,0 Severstal North America (Retention) 21-Jun-05 Cascade Twp. Kent 76 65 11 \$2,400,000 \$16,799,000 6 \$648,0 S2 Yachts 1-Aug-05 Holland Allegan 594 400 194 \$14,000,000 \$411,100,000 13	1
Universal Am-Can 17-May-05 Warren Macomb 848 594 254 \$16,000,000 \$276,954,000 10 \$5,661,0 Detroit Diesel (Retention)(8) 21-Jun-05 Redford Twp. Wayne 11,531 632 899 \$275,000,000 \$810,223,000 10 \$3,904,0 Severstal North America (Retention) 21-Jun-05 Dearborn Wayne 11,300 2,005 9,295 \$250,000,000 \$11,943,170,000 20 \$28,787,0 Smiths Aerospace (HT) 21-Jun-05 Cascade Twp. Kent 76 65 11 \$2,400,000 \$16,799,000 6 \$648,0 S2 Yachts 1-Aug-05 Holland Allegan 594 400 194 \$14,000,000 \$411,100,000 13	
Detroit Diesel (Retention) Redford Twp. Wayne 1,531 632 899 \$275,000,000 \$810,223,000 10 \$3,904,000	
Detroit Dieser (Retention)	
Severstal North America (Retention) 21-Jun-05 Dearborn Wayne 11,300 2,005 9,295 \$250,000,000 \$11,943,170,000 20 \$20,707,000 Smiths Aerospace (HT) 21-Jun-05 Cascade Twp. Kent 76 65 11 \$2,400,000 \$16,799,000 6 \$648,000 S2 Yachts 1-Aug-05 Holland Allegan 594 400 194 \$14,000,000 \$411,100,000 13 \$4,723,000	
S2 Yachts 1-Aug-05 Holland Allegan 594 400 194 \$14,000,000 \$411,100,000 13 \$4,723,000 \$	
152 Tacrils 1-Atto-05 Indiano Allegaii 554 400 154 411,000,005 411,100,105	
American Systems Technology (HT) 23-Aug-05 Troy Oakland 176 164 12 \$3,700,000 \$57,437,000 7 \$2,529,000	
Comcast of Willow Grove 20-Sep-05 Sterling Heights Macomb 292 200 92 \$4,500,000 \$123,691,000 12 \$2,391,000	
Systems Technology Group (HT) 20-Sep-05 Troy Oakland 544 356 188 \$2,200,000 \$214,797,000 10 \$4,845,	
Keebler Company 18-Oct-05 Wyoming Kent 664 352 312 \$5,600,000 \$320,834,000 10 \$3,637,007,007	1
Michigan Rubber Products (Rural) 18-Oct-05 Cadillac Wexford 103 73 30 \$595,000 \$32,548,000 10 \$513,000	
Cadillac Castings (Retention) 15-Nov-05 Cadillac Wexford 713 375 338 \$2,000,000 \$250,799,000 7 \$2,709,	
Cobra Motorcycle Manufacturing (Rural) 15-Nov-05 Hillsdale Hillsdale 132 70 62 \$1,500,000 \$31,922,000 7 \$386,	
Hemlock Semiconductor (HT) 15-Nov-05 Thomas Two. Saginay 463 150 313 \$218,000,000 \$508,561,000 15 \$50,195,	
Hyundai America Tech Center (HT) 20-Dec-05 Superior Two. Washtenaw 1,014 600 414 \$94,000,000 \$1,770,423,000 20 \$32,623,	
Advanced Photonix, Inc. (HT) 17-Jan-06 Ann Arbor Washtenaw 105 68 37 \$2,200,000 \$44,239,000 10 \$1,166,	
BioPort Corporation (Retention) 14-Feb-06 Lansing Ingham 952 322 630 \$72,500,000 \$579,524,000 10 \$6,361.	
Marisa Industries, Inc. 14-Mar-06 Auburn Hills Oakland 372 223 149 \$14,400,000 \$119,255,000 9 \$2,278,	
Surefil I C 14-Mar-96 Kentwood Kent 442 278 164 \$6,200,000 \$215,548,000 10 \$3,708,	
United Solar Ovonic LLC 22-Mar-06 Greenville Montcalm 563 200 363 \$129,200,000 \$600,394,000 20 \$5,696,	
General Motors Corporation - Yosilanti	
[(Retention) 18-Apr-06 Ypsilanti Two Washtenaw 13.490 2.000 11.490 \$125,000,000 \$16,415,315,000 20 \$34,694,	\$22,926,00
Hess Industries Inc. 18-Apr-06 Milton Two. Cass 142 131 11 \$4,500,000 \$46,346,000 5 \$1,499,	00 \$22,926,00 00 \$1,227,644,00
Otsego Paper, Inc. 18-Apr-06 Otsego Allegan 201 112 89 \$102,000,000 \$63,642,000 5 \$1,147,	00 \$22,926,00 00 \$1,227,644,00 00 \$2,072,00
Central Lake	00 \$22,926,00 00 \$1,227,644,00 00 \$2,072,00
Second Chance Armor, Inc. (Rural) 18-Apr-06 Two. Antrim 160 100 60 \$1,075,000 \$50,590,000 9 \$766.	00 \$22,926,00 00 \$1,227,644,00 00 \$2,072,00 00 \$3,753,00
Comau Pico, Inc. 16-May-06 Plymouth Twp. Wayne 197 120 77 \$90,400,000 \$253,145,000 15 \$7,643	00 \$22,926,00 00 \$1,227,644,00 00 \$2,072,00 00 \$3,753,00 00 \$3,130,00

All MEGA Projects	İ	(Not Including Br	rownfield Projects)							N 16 W
Company	Date of MEGA	Project	Location		Direct Jobs		Private	Personal Income		Estimated	Net Positive
Rango Alina di Trans Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Whirlpool Technologies, LLC	16-May-06	Multi-Site	Berrien	833	400	433	\$5,000,000	\$600,417,000	13	\$10,449,000	\$35,723,000
Smurfit-Stone Container Enterprises, Inc.	1										
(Retention)	13-Jun-06	Ontonagon	Ontonagon	411	235	176	\$5,700,000	\$243,391,000	10	\$4,848,000	\$13,894,000
Xoran Technologies, Inc. (HT)	13-Jun-06	Ann Arbor	Washtenaw	386	171	215	\$3,700,000	\$197,613,000	10	\$7,174,000	\$8,043,000
Google Inc. (HT)	11-Jul-06	Undetermined	Washtenaw	2,245	1,000	1,245	\$20,000,000	\$2,147,376,000		\$38,250,000	\$126,883,000
Albermarle Corporation (Rural Retention)	19-Jul-06	South Haven	Van Buren	404	139	265	\$32,000,000	\$292,326,000		\$4,114,000	\$18,397,000
Alphi Manufacturing, Inc. (Rural)	19-Jul-06	Jonesville	Hillsdale	177	120	57	\$4,200,000	\$41,435,000	7	\$449,000	\$2,743,000
AVL Powertrain Engineering, Inc. (HT)	19-Jul-06	Plymouth Twp.	Wayne	157	125	32	\$4,900,000	\$74,080,000	12	\$3,563,000	\$2,143,000
SKD L.P. (Rural)	19-Jul-06	Jonesville	Hillsdale	847	400	447	\$8,200,000	\$244,339,000	10	\$3,295,000	\$13,933,000
			Macomb and/or				1				
Ford Motor Company (Retention)	9-Aug-06	Multi-Site	Wayne	56,200	13,740	42,460	\$1,000,000,000	\$62,881,940,000	20	\$151,236,000	\$4,282,570,000
Cadillac Rubber & Plastics, Inc. (Rural Retention)	15-Aug-06	Multi-Site	Wexford	1,122	565	557	\$7,600,000	\$342,390,000	7	\$5,387,000	\$18,754,000
Gestamp US HardTech, Inc.	15-Aug-06	Mason	Ingham	348	150	198	\$74,000,000	\$246,720,000		\$2,501,000	\$16,493,000
Martinrea Industries, Inc.	15-Aug-06	Manchester	Washtenaw	429	197	232	\$8,300,000	\$271,434,000		\$2,653,000	\$18,247,000
A.G. Simpson (USA), Inc.	17-Oct-06	Sterling Heights	Macomb	242	130	112	\$9,800,000	\$56,629,000	6	\$576,000	\$3,783,000
American Litho, Inc.	17-Oct-06	Kentwood	Kent	327	163	164	\$13,500,000	\$148,457,000	9	\$1,697,000	\$9,733,000
Backyard Storage Solutions, LLC	17-Oct-06	Monroe	Monroe	140	80	60	\$5,025,000	\$37,869,000		\$561,000	\$2,355,000
BASF Corporation	17-Oct-06	Wyandotte	Wayne	648	175	473	\$150,000,000	\$407,307,000		\$5,556,000	\$23,163,000
Grid4 Communications, Inc. (HT)	17-Oct-06	Troy	Oakland	48	33	15	\$500,000	\$13,845,000	6	\$501,000	\$565,000
(,	1	Hudson and				:			Į		
Hi-Lex Controls, Inc.	17-Oct-06	Litchfield	Hillsdale	395	208	187	\$20,600,000	\$122,692,000		\$1,295,000	\$8,153,000
Karmann Manufacturing, LLC	17-Oct-06	Plymouth Twp.	Wayne	735	375	360	\$22,000,000	\$347,242,000		\$4,414,000	\$22,324,000
PureFlex, Inc.	17-Oct-06	Kentwood	Kent	366	225	141	\$7,300,000	\$262,108,000	15	\$4,202,000	\$15,980,000
Ryder Integrated Logistics, Inc.		Novi	Oakland	777	400	377	\$20,000,000	\$220,336,000	7	\$3,968,000	\$11,568,000
Siemens VDO Automotive Corporation (Standard		1									
& Retention Combo)(10)	17-Oct-06	Auburn Hills	Oakland	2,851	1,100	1,751	\$50,000,000	\$1,927,115,000	10	\$27,765,000	\$108,116,000
Siemens Water Technologies Corporation	17-Oct-06	Holland Twp.	Ottawa	127	80	47	\$3,000,000	\$56,873,000	9	\$1,109,000	\$3,270,000
The Tech Group Grand Rapids, Inc.	17-Oct-06	Walker	Kent	164	105	59	\$12,400,000	\$62,221,000	ı 7	\$1,827,000	\$2,964,000
Edgewater Automation, LLC (HT)		St. Joseph	Berrien	97	45	52	\$1,050,000	\$16,056,000	5	\$263,000	\$974,000
LenderLive Network, Inc.	19-Dec-06	Troy	Oakland	847	350	497	\$7,400,000	\$248,330,000		\$4,076,000	\$13,434,000
Eaton Aeroquip, Inc. (Retention)		Multi-Site	Jackson	1,262	364	898	\$1,000,000	\$535,112,000) 7	\$5,573,000	\$32,158,000
ParkingCarma Inc. (HT)	16-Jan-07	Flint	Genesee	155	110	45	\$4,000,000	\$37,275,000) 7	\$979,000	\$1,891,000
Tesla Motors, Inc. (HT Look-Back)		Rochester Hills	Oakland	76	75	1	\$47,700,000	\$23,787,000		\$602,000	\$1,230,000
FEV Engine Technology, Inc. (HT)	13-Feb-07	Auburn Hills	Oakland	178	180	(2)	\$4,300,000	\$45,030,000) 5	\$1,155,000	\$2,312,000
Gentz Aerospace Production, LLC (11)	13-Feb-07	Warren	Macomb	282	125	157	\$3,700,000	\$103,663,000		\$1,087,000	
Landon IP, Inc. (HT)	13-Feb-07	Southfield	Oakland	288	299	(11)	\$3,900,000	\$47,672,000	5	\$2,160,000	
TechSmith Corporation (HT)	13-Feb-07	Lansing	Ingham	105	75	30	\$18,000,000	\$52,160,000	10	\$1,256,000	\$2,761,000
VC Regional Assembly & Manufacturing LLC	13-Feb-07	Highland Park	Wayne	353	175	178	\$35,000,000	\$150,988,000) 7	\$1,730,000	\$9,896,000
Delphi Automotive Systems LLC (Retention)	13-Маг-07	Auburn Hills	Oakland	2,004	910	1,094	\$22,000,000	\$1,328,690) 7	\$12,104,000	\$83,814,000
FACTON Inc. (HT)	13-Mar-07	Auburn Hills	Oakland	93	59	34	\$1,000,000	\$12,466,000	5	\$509,000	\$451,000
General Motors Corporation (Retention)	13-Mar-07	Saginaw	Saginaw	6,711	880	5,831	\$500,000,000	\$3,647,85	5 10	\$6,683,000	\$256,656,000
		1 -	Oakland	192	203	(11)	\$13,600,000		1	\$5,075,000	\$3,833,000
Kostal of America, Inc. (HT)	13-Mar-07	Troy Ann Arbor	Washtenaw	34	28	6	\$676,000	1	L	\$499,000	\$456,000
Lycera Corporation (HT)	13-Mar-07		1	422	200	222	\$5,400,000			\$1,868,000	
MBtech Autodie, LLC (Retention)	13-Mar-07	Grand Rapids	Kent	Ŀ					ī	\$3,697,000	i e
Netlink Software Group America, Inc. (HT)	13-Mar-07	Heights	Oakland	473	298	175	\$4,000,000		*	\$8,170,000	
Hemlock Semiconductor Corporation (HT)	30-Mar-07	Thomas Twp.	Saginaw	589	270	319	\$900,000,000			\$3,144,000	
Cayman Chemical Company (HT)	17-Apr-07	Pittsfield Twp.	Washtenaw	525	208	317	\$9,700,000		1	\$11,173,000	
DaimlerChrysler Corporation (Ret)	17-Apr-07	Trenton	Wayne	1,324	485	839	\$475,000,000	1 ' ' ' '	I	\$3,030,000	
IAV Automotive Engineering, Inc. (HT)	17-Apr-07	Ann Arbor	Washtenaw	198	107	91	\$18,200,000			\$3,030,000	
Keihin Michigan Manufacturing, LLC	17-Apr-07	Capac	St. Clair	570	260	310	\$22,000,000		1	\$468,000	
Microposite, Inc. (HT)	17-Apr-07	Auburn Hills	Oakland	101	62	39	\$7,000,000			\$516,000	1
Seissenschmidt Corporation (Rural)	17-Apr-07	Oscoda Twp.	losco	152	85	67	\$1,300,000			\$3,536,000	
World Alliance Financial Corp.	17-Apr-07	Troy	Oakland	619	350	269	\$835,000			\$1,526,000	
Dowding Machining, LLC	15-May-07	Eaton Rapids	Eaton	358	200	158	\$7,150,000			\$1,325,000	
Sparton Corporation	15-May-07	Blackman Twp.	Jackson	188	100	88	\$2,700,000	\$93,249,00	0 12	1 \$1,305,000	1 30,010,000

All MEOAT TOJCCIS		(NOT INCIDIALITY DI	rownfield Projects	l							
Company	Date of MEGA	Project	Location		Direct Jobs		Private	Personal Income		Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Ventra Evart, LLC (Ret)	15-May-07	Evart	Osceola	1,138	488	658	\$3,000,000	\$343,237,000	7	\$3,808,000	\$20,970,000
General Mills Operations, Inc. (Rural)	19-Jun-07	Reed City	Osceola	52	25	27	\$32,000,000	\$22,911,000	7	\$166,000	\$1,597,000
Hitachi Automotive Products (USA), Inc. (HT)	19-Jun-07		Oakland	205	100	105	\$16,000,000	\$68,997,000	7	\$1,328,000	\$3,986,000
LMS North America (HT)	19-Jun-07	Troy	Oakland	106	50	56	\$600,000	\$29,367,000	7	\$686,000	\$1,576,000
Media Genesis, Inc. (HT)	19-Jun-07	Royal Oak	Oakland	288	155	133	\$3,750,000	\$74,307,000	7	\$1,301,000	\$4,421,000
(,		Pere Marquette		-00			,	, , ,		ŀ	
Signa Group Inc. d/b/a/ Whitehall Indus. (Rural)	19-Jun-07	Twp.	Mason	180	100	80	\$6,300,000	\$46,782,000	7	\$704,000	\$2,898,000
Bolton & Associates, LLC	14-Aug-07	Southfield	Oakland	300	150	150	\$1,000,000	\$88,364,000	7 [\$1,848,000	\$4,955,000
Caraco Pharmaceutical Laboratories, Ltd.	14-Aug-07	Detroit	Wayne	1,648	598	1,050	\$14,500,000	\$675,357,000	10	\$6,889,000	\$40,730,000
Adaptive Materials, Inc. (HT)		Pittsfield Twp.	Washtenaw	187	100	87	\$2,800,000	\$40,439,000	7	\$760,000	\$2,354,000
HandyLab, Inc. (HT)	14-Aug-07	Pittsfield Twp.	Washtenaw	138	56	82	\$3,000,000	\$46,656,000	1 7 1	\$672,000	\$2,921,000
Karl Schmidt Unisia, Inc. (HT)	14-Aug-07	Auburn Hills	Oakland	353	153	200	\$11,000,000	\$138,479,000		\$3,426,000	\$7,235,000
MediaSpan Group, Inc. (HT)		Ann Arbor	Washtenaw	191	82	109	\$1,750,000	\$48,230,000		\$873,000	\$2,841,000
Credit Acceptance Corporation		Southfield	Oakland	1,108	506	602	\$3,800,000	\$316,700,000		\$4,613,000	\$19,772,000
Granvic Investments, LLC (Rural)	18-Sep-07	Standish	Arenac	136	75	61	\$2,700,000	\$25,645,000	1 1	\$388,000	\$1,587,000
Sysco Food Services of Detroit, LLC		Canton Twp.	Wayne	199	130	69	\$18,000,000	\$82,008,000		\$2,239,000	\$4,074,000
Thunder Bay Development, LLC (Rural)	18-Sep-07		Alpena	368	150	218	\$15,000,000	\$123,792,000		\$1,827,000	\$7,704,000
Azure Dynamics Corporation of America	18-Sep-07	Oak Park	Oakland	251	125	126	\$2,300,000	\$81,702,000		\$1,773,000	\$4,518,000
MARS Advertising Prize Logic, LLC		Southfield	Oakland	297	150	147	\$17,000,000	\$95,493,000	1	\$1,948,000	\$5,404,000
Accident Fund Unsurance Company of America		1		804	500	304	\$182,000,000	\$453,689,000	1	\$9,023,000	\$259,110,000
Aemnova Engineering US, Inc. (HT)	8-Oct-07 16-Oct-07	Lansing Pittsfield Twp.	Ingham Washtenaw	1,206	600	606	\$10,000,000	\$808,366,000	l.	\$16,867,000	\$45,380,000
Camshaft Machine Company, LLC	16-Oct-07			427	180	247	\$1,400,000	\$107,765,000		\$1,462,000	\$6,835,000
NEAPCO Driveline LLC	16-Oct-07		Branch Wayne	1,007	285	722	\$29,400,000	\$359,825,000	1	\$4,505,000	\$23,202,000
Chrysler, LLC (Standard and Retention)	26-Oct-07	Detroit	Wayne	1,419	400	1,019	\$366,000,000	\$569,823,000	1 '	\$6,037,000	\$37,840,000
Dearborn Group, Inc.	13-Nov-07	Farmington Hills		1 '	61	84	\$1,170,000	\$23,683,000	1	\$494,000	\$1,330,000
Inergy Automotive Systems, LLC	13-Nov-07	Adrian	l .	145	189	238	\$8,200,000	\$109,804,000	F	\$1,316,000	\$7,139,000
International Automotive Components N.A., Inc.	19-1404-01	Auttait	Lenawee St. Clair &	427	109	230	\$0,200,000	\$ 100,004,000	'	1 .,,,,,,,,,,,	4.,
(Standard/Retention) (12)	13-Nov-07	Multi-Site	Macomb	7,722	2,609	5,113	\$5,900,000	\$4,018,127,000	10	\$23,473,000	\$266,596,000
Accuri Cytometers, Inc. (HT)		Scio Twp.	Washtenaw	215	88	127	\$2,000,000			\$1,490,000	\$7,617,000
MS Automotive, LLC	18-Dec-07	Fowlerville	i	244	106	138	\$21,800,000			\$883,000	\$4,536,000
ProQuest, LLC (HT)		Ann Arbor	Livingston Washtenaw	809	303	506	\$19,000,000		1	\$10,132,000	\$19,292,000
Unified Brands, Inc.	18-Dec-07	Broomfield Twp.	Isabella	327	158	169	\$6,750,000	l '. '. '	1	\$1,329,000	\$5,815,000
Arbor Networks, Inc. (HT)	22-Jan-08	Ann Arbor	Washtenaw	139	56	83	\$14,000,000		1	\$1,539,000	\$3,286,000
NxtGen Emission Controls USA, Inc. (HT)		Wixom	Oakland	106	47	59	\$1,200,000	l ' ' ' '	E .	\$909,000	\$2,816,000
Behr-Hella Thermocontrol, Inc. (HT)		Wixom	Oakland	159	70	89	\$7,900,000			\$825,000	\$2,063,000
Deni-neira Trierriocontrol, inc. (AT)	19-Feb-08		Dakiand	159	70	09	\$1,800,000	ψυ, 1004,000 	ή '	4020,000	V =/355,555
Connect Discouries Land Contact Land	40.5-1-00	Heights/ Shelby		440	500	040	\$10,000,000	\$825,207,000	12	\$19,781,000	\$43,758,000
General Dynamics Land Systems, Inc.	19-Feb-08	Twp.	Macomb	1,149	500	649	\$10,000,000	\$020,201,000	' '*	Q10,101,000	4 101, 00100
Valore Aluminum Fahrinatad Bandusta II C	40 5-1-00	Comstock	(/-l	747	200	447	\$80,000,000	\$303,071,000	10	\$3,737,000	\$19,600,000
Kaiser Aluminum Fabricated Products, LLC	19-Feb-08	Township	Kalamazoo	717	300	417		\$127,720,000	1	\$1,054,000	\$8,782,000
ArvinMeritor OE, LLC	18-Mar-08	Detroit	Wayne	404	119	285	\$15,900,000	1 ' ' '	I	\$1,618,000	
Boar's Head Provisions Company, LLC	18-Mar-08	Holland Twp.	Ottawa	447	208	239	\$24,000,000	\$536,849,000	1	\$7,440,000	\$33,898,000
Brose Jefferson	18-Mar-08	Warren	Macomb	1,834	517	1,317	\$23,000,000		1	\$3,928,000	\$11,792,000
MyBuys, Inc. (HT)	18-Mar-08	Ann Arbor	Washtenaw	606	250	356	\$5,400,000	\$204,148,000 \$691,693,000	I.	\$21,573,000	
North American Bancard, Inc.	18-Mar-08	Troy	Oakland	1,899	1,500	399	\$25,000,000		1	\$1,022,000	\$3,119,000
Paragon Metals (Rural)	18-Mar-08	Quincy	Branch	235	130	105	\$7,000,000			\$991,000	
Ricardo, Inc. (HT)		Van Buren Twp.	*	48	32	16	\$2,000,000			\$2,900,000	
Sakti3 (HT)	18-Mar-08	Ann Arbor	Washtenaw	230	112	118	\$1,100,000		1	\$28,080,637	\$48,949,00
BAE Systems Land and Armaments LP (HT)	22-Apr-08	Sterling Heights	Macomb	1,019	460	559	\$58,400,000		ì	\$86,005,000	
MPI Research, Inc. (HT)	22-Apr-08	Kalamazoo	Kalamazoo	6,600	3,300	3,300	\$330,000,000			\$1,145,000	
Von Weise, Inc.	22-Apr-08	Eaton Rapids	Eaton	364	159	205	\$3,300,000		·	\$5,117,000	
EcoMotors International, Inc. (HT)	20-May-08	Troy	Oakland	339	156	183	\$7,000,000			\$851,000	1
Marimba Auto, LLC	20-May-08	Canton	Wayne	170	72	98	\$16,000,000			\$2,312,000	
Northland Corporation, Inc. (Rural)	20-May-08	Greenville	Montcalm	237	157	180	\$9,600,000	1		\$1,126,000	
Raval USA, Inc. (HT)	20-May-08	Rochester Hills	Oakland	234	65	169	\$7,000,000			\$1,126,000	
TransIT Solutions, LLC (HT)		Bay City	Bay	247	105	142	\$3,000,000			\$1,533,000	
Azentek, LLC	17-Jun-08	Grand Blanc	Genesee	198	78	120	\$3,000,000	\$83,992,00	טן וט	[91,000,000	97,000,00

	D 1 614564		ownied rojects		15:			D	MECA Cradit	Estimated	Net Positive
	Date of MEGA		Location	l	Direct Jobs		Private	Personal Income			
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact :
Brembo North America Homer, Inc.			Calhoun /							ļ	į
(Standard/Retention) (13)	17-Jun-08	Albion/Novi	Oakland	1,049	325	724	\$47,025,000	\$424,608,000	10	\$3,597,000	\$29,098,000
MAHLE Engine Components USA, Inc. (Rural)	17-Jun-08	St. Johns	Clinton	534	150	384	\$18,200,000	\$2,208,000	10	\$2,685,000	\$13,862,000
MAHLE Industries Incorporated (HT)	17-Jun-08	Farmington Hills	Oakland	324	155	169	\$27,650,000	\$118,505,000	7	\$2,975,000	\$6,573,000
priceline.com, Incorporated Production Engineering, Inc.	17-Jun-08	Wyoming	Kent	610	424	186	\$7,700,000	\$151,514,000	7	\$4,599,000	\$7,681,000
(Standard/Retention) (14)	17-Jun-08	Jackson	Jackson	436	234	202	\$11,000,000	\$177,567,000	10	\$4,187,000	\$10,206,000
Rayconnect, Inc. (Retention)	17-Jun-08	Rochester Hills	Oakland	360	148	212	\$19,600,000	\$151,579,000	7	\$2,536,000	\$9,136,000
Unique Instruments, Inc. (d/b/a Orchid Unique)									7	\$879,703	\$3,587,000
(HT)	17-Jun-08	Bridgeport Twp.	Saginaw	142	60	82	\$3,500,000	\$56,500,000	7	, , ,	\$2,676,000
Venchurs, Inc.	17-Jun-08	Adrian	Lenawee	152	106	46	\$21,000,000	\$47,551,000	7	\$986,000	
Attwood Corporation	15-Jul-08	Lowell	Kent	87	50	37	\$1,800,000	\$22,715,000	7	\$452,000	\$1,298,000
Echo Global Logistics, Inc.	15-Jul-08	Troy	Oakland	1,777	950	827	\$4,250,000	\$647,449,000	10	\$12,661,000	\$37,193,000
Evergreen Solar, Inc. (HT)	15-Jul-08	Midland ,	Midland	596	101	495	\$55,000,000	\$264,613,000	10	\$1,878,000	\$18,496,000
ForeSee Results, Inc. (HT)	15-Jul-08	-	-	638	275	363	\$6,600,000	\$133,823,000	7	\$3,211,000	\$7,094,000
Gibbs Technologies, Inc. (HT)	15-Jul-08	Auburn Hills	Oakland	521	259	271	\$13,400,000	\$234,672,000	10	\$5,905,000	\$12,164,000
Graphic Packaging International, Inc.	15-Jul-08	Kalamazoo	Kalamazoo	377	160	217	\$27,000,000	\$229,395,000	12	\$2,961,000	\$14,699,000
Harman Becker Automotive Systems, Inc.	15-Jul-08	Novi	Oakland	275	135	140	\$10,000,000	\$104,702,000	7	\$2,587,000	\$5,474,000
International Bancard Corporation	15-Jul-08	Clawson	Oakland	325	150	175	\$2,100,000	\$75,143,000	7	\$1,191,000	\$4,596,000
Michigan Institute of Aeronautics, Inc. (HT)	15-Jul-08	Huron Twp.	Wayne	145	103	42	\$4,600,000	\$27,693,000	5	\$847,000	\$1,285,000
Perrigo Company	15-Jul-08	Allegan	Allegan	1,039	400	639	\$10,500,000	\$486,223,000	12	\$8,438,000	\$29,001,000
Robert Schechter & Associates, Inc. (My	13-341-00	Micgan	Allegair	1,000	700	000	ψτο,000,000	Q-100,220,000		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	T,,
Insurance Expert)	15 1.100	Trav	Oakland	604	337	284	\$1,800,000	\$126,447,000	5	\$3,043,000	\$6,693,000
1 1	15-Jul-08	Troy		621				\$49,023,000	7	\$535,000	\$3,241,000
Steel Tool & Engineering Co. (HT)	15-Jul-08	Gibraltar	Wayne	112	50	62	\$3,600,000			\$1,117,000	\$2,389,000
Technology Associates, Inc. DBA Ranal, Inc.	15-Jul-08	Auburn Hills	Oakland	167	84	83	\$2,500,000	\$45,541,000	į.		\$5,142,000
Aisin Technical Center of America, Inc. (HT)	19-Aug-08	Plymouth Twp.	Wayne	301	82	219	\$8,630,000	\$84,383,000	· '	\$1,585,000	
Ameriwood Industries, Inc.	19-Aug-08	Dowagiac	Cass	182	100	82	\$3,450,000	\$35,235,000		\$809,000	\$2,019,000
Business Intelligence Associates, Inc.	19-Aug-08	Kalamazoo	Kalamazoo	599	251	348	\$8,000,000	\$143,011,000	7	\$3,218,000	\$8,250,000
Danotek Motion Technologies (HT)	19-Aug-08	Plymouth Twp.	Wayne	353	141	212	\$7,800,000	\$135,368,000		\$3,040,000	\$7,918,000
GDI Infotech, Inc. (HT)	19-Aug-08	Ann Arbor	Washtenaw	233	121	112	\$1,900,000	\$59,712,000	7	\$1,780,000	\$3,003,000
Genzink Steel Supply & Welding Co.	19-Aug-08	Holland	Ottawa	193	104	89	\$7,930,000	\$52,721,000	7	\$1,409,229	\$2,872,000
Kelly Services, inc.	19-Aug-08	Troy	Oakland	815	572	243	\$7,800,000	\$176,746,000	7	\$5,534,556	\$8,818,000
LeanLogistics, Inc.	19-Aug-08	Zeeland Grand Rapids /	Ottawa	1,141	581	560	\$13,900,000	\$539,982,000	10	\$14,698,684	\$29,737,000
Precision Aerospace Corporation	19-Aug-08	Wyoming	Kent	349	190	159	\$10,100,000	\$138,095,000	10	\$3,048,089	\$8,088,000
Request Foods, Inc.	19-Aug-08	Holland Twp.	Ottawa	437	202	235	\$26,100,000	\$182,541,000		\$2,554,000	\$11,502,000
Ricardo, Inc. (HT)	19-Aug-08	Van Buren Twp.	Wayne	106	45	61	\$12,300,000	\$93,727,000	F .	\$2,818,498	\$4,970,000
Terumo Cardiovascular Systems Corp (HT)	19-Aug-08	Scio Twp.	Washtenaw	157	65	92	\$3,570,000	\$64,120,000	l e	\$1,008,153	\$4,085,000
Testek, Inc. (HT)	19-Aug-08	Wixom	Oakland	160	27	133	\$5,270,000	\$60,517,000	1	\$452,000	\$4,209,000
A2 Media Corp. d/b/a ICON Creative							, ,				
Technologies Group (HT)	23-Sep-08	Ann Arbor	Washtenaw	128	63	65	\$2,700,000	\$56,583,000	10	\$1,555,000	\$3,088,000
Barracuda Network, Inc. (HT)	23-Sep-08	Ann Arbor	Washtenaw	351	185	166	\$2,550,000	\$77,355,000	i .	\$1,698,000	\$4,536,000
Bissell, Inc. (Retention)		1	1	214	106	108	\$7,750,000	\$112,130,000	l	\$2,454,000	\$6,180,000
1 ' ' '	23-Sep-08	Walker	Kent	1	t .				1	\$5,417,000	\$23,252,000
Consolidated Biscuit Company	23-Sep-08	Tecumseh Troy / Auburn	Lenawee	1,058	500	558	\$12,000,000	\$372,338,000			
Faurecia USA Holdings, Inc.	23-Sep-08	Hills	Oakland	411	219	192	\$23,170,000	\$119,142,000	7	\$3,091,000	\$6,499,000
		Detroit, Flint, Bay City,	Wayne, Genesee, Bay, Oakland,								
General Motors Corporation (Retention) Health Care Services Inc. d/b/a Accretive Health	23-Sep-08	Pontiac, Warren Kalamazoo	Macomb Kalamazoo	14,380	3,723	10,657	\$838,000,000	\$9,961,172,000	15	\$157,798,000	\$644,437,000
(Multi-Site)	23-Sep-08	Detroit	Wayne	1,142	650	492	\$2,500,000	\$277,622,000	7	\$6,337,000	\$15,896,000
Hino Motors Manufacturing USA, Inc. (HT)		Farmington Hills	, ,	65	34	31	\$3,000,000		1	\$503,000	
1		1 2	1 - 2	, ,,		,	1 +-,,	, -,- : -,	•	•	

All MILOA Projects	<u> </u>	(Not including Br	ownfield Projects)								
	Date of MEGA		Location		Direct Jobs		Private		MEGA Credit	Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impac
	I I	Kentwood	Kent							İ	
		Cascade Twp	Kent								
eggett & Platt Incorporated d/b/a Genesis	1		Oltawa						4.0	20 100 000	00.440
Seating (Multi-Site)		Twp		439	233	206	\$3,100,000	\$131,404,000	10	\$2,488,000	\$8,112,
Mando America Corporation (HT)		Novi	Oakland	207	101	106	\$17,500,000	\$71,181,000		\$2,188,000	\$3,291
IYX, Inc.		Livonia	Wayne	390	168	222	\$21,700,000	\$92,326,000		\$1,908,000	\$5,438
Plexus Systems, Inc. (HT)		Aubum Hills	Oakland	786	298	488	\$3,900,000	\$333,808,000	10	\$9,787,000	\$17,723
ost It Stables, Inc. (Tourism)		Huron Township		102	71	31	\$72,000,000	\$83,702,000	10	\$1,169,000	\$5,465
Premier Tool & Die Casting Corp. (HT) BBC Internet Services, Inc. d/b/a AT&T Internet	23-Sep-08	Dowagiac	Cass	108	62	46	\$5,375,000	\$25,444,000	7	\$553,000	\$1,405
Services	23-Sep-08	Detroit	Wayne	410	300	110	\$1,700,000	\$63,241,000	5	\$1,164,000	\$3,824
Sequenom, Inc. (HT)	1 ' 1	Grand Rapids Orion Charter	Kent	1,141	523	618	\$20,250,000	\$828,034,000	12	\$24,999,000	\$43,535
dvanced Defense Vehicle Systems Corporation	1	Township	Oakland	520	223	297	\$5,455,000	\$385,999,000	10	\$6,747,000	\$24,052
fagerty Insurance Agency, Inc. (Rural)	14-Oct-08		Grand Traverse	386	226	160	\$7,700,000	\$91,528,000	1	\$2,637,000	\$4,801
ļ		Twp. Romulus	Monroe Wayne								
1		Lansing	Ingham								
CIM US, LLC	1	Port Huron	St. Clair	1,124	325	799	\$4,000,000	\$430,545,000	10	\$3,579,000	\$30,178
forfey Companies, Inc. (HT)	1 :		Saginaw	744	350	394	\$1,700,000	\$99,441,000	5	\$3,115,000	\$4,830
letEnrich, Inc. (HT)		TBD	Washtenaw	435	225	210	\$2,700,000	\$175,593,000	l E	\$4,801,000	\$9,59
otermor, no. (111)		Brownstown	vvasii(ciiaw	435	225	210	\$2,100,000	\$170,000,000	10	φ+,υυτ,υυυ	ψ5,050
Reino Linen Service, Inc.	1	Township	Wayne	445	315	130	\$11,570,000	\$54,915,000	5	\$678,000	\$3,625
Inited Solar Ovonic	l F	Battle Creek	Calhoun	3,762	700	3,062	\$440,000,000	\$34,915,000	20	\$24,439,000	\$266,73
CareTech Solutions, Inc.			Oakland	838	440	3,062	\$28,000,000	\$369,144,000	10	\$9,862,000	\$20,52
Carlton Creek (Rural)	I I	Troy Rothbury		187	70	1		, , ,		\$1,880,000	\$3,83
CAU Acquisition Company, LLC (dba Cartridges	24-1104-08	Routbury	Oceana	101	70	117	\$10,300,000	\$71,001,000	'	φ1,000,000	\$3,030
re Us)	24-Nov-08	libaaa	Crattat		400	074	64 000 000	6406 000 000	7	64 274 000	\$94,442
PC - Columbia, Inc.	t I	Ithaca St Clair	Gratiot St. Clair	557	186	371	\$1,600,000	\$136,909,000		\$1,274,000 \$1,584,000	\$12,572
	1	St.Clair	St. Clair	822	250	572	\$8,000,000	\$181,113,000	L I		
SI North America, Inc. (HT)	t I	TBD	Oakland	226	110	116	\$4,430,000	\$114,427,000	1	\$3,527,000	\$5,96
Iowa USA Holdings, Inc. (HT)	E I	Novi	Oakland	52	25	27	\$712,000	\$20,066,000		\$527,000	\$1,086
ulte Homes	24-Nov-08	TBD	Oakland	682	350	332	\$10,000,000	\$375,902,000		\$10,114,000	\$20,80
aurecia Interior Systems, Inc.		Fraser	Macomb	281	82	199	\$8,875,000	\$87,788,000		\$827,000	\$6,05
isher Coachworks, LLC	15-Dec-08	Livonia	Wayne	1,955	539	1,416	\$7,000,000	\$731,077,000	10	\$13,977,000	\$44,923
KA Distributing, Inc. d/b/a HoMedics, Inc. (HT)	15-Dec-08	Commerce Twp.	Oakland	127	62	65	\$11,000,000	\$49,512,000	7	\$1,336,000	\$2,662
Slobal Wind Systems, Inc. (HT)	15-Dec-08	Novi	Oakland	807	356	451	\$32,300,000	\$330,864,000	9	\$8,777,000	\$18,09
lart & Cooley, Inc. (HT)		Cascade Twp. Thomas	Kent	98	48	50	\$3,900,000	\$48,628,000		\$1,670,000	\$2,369
lemlock Semiconductor Corporation (HT)	1 1	Township	Saginaw	576	190	386	\$1,200,000,000	\$892,027,000	20	\$12,211,000	\$60,279
ongsberg Automotive (HT)			Oakland	113	58	55	\$4,400,000	\$38,866,000		\$1,012,000	\$2,119
		Ann Arbor Dexter	Washtenaw Washtenaw				4 ., ,	,,,			
forthern United Brewing, LLC			Grand Traverse	398	158	240	\$5,800,000	\$102,573,000	7	\$1,107,000	\$6,96
lovixus, LLC (HT)		Novi	Oakland	428	192	236	\$3,400,000	\$124,106,000		\$3,697,000	\$6,383
WG, LLC d/b/a White & Green Motors		Eaton Rapids	Eaton	279	122	157	\$3,500,000	\$66,258,000		\$1,185,000	\$4,073
F Group North American Operations, Inc. letal and Welding Industries, Inc. d/b/a W			St. Clair	1,657	475	1,182	\$143,400,000	\$715,768,000	1	\$6,988,000	\$49,24
ndustries	3-Feb-09	Detroit	Wayne	943	501	442	\$36,000,000	\$399,488,000	10	\$9,725,320	\$25,680
ribal Manufacturing, Inc.		Marshall	Calhoun	335	193	142	\$4,600,000	\$62,848,000		\$9,725,320 \$1,431,498	
Vonderstruck Studios, LLC	;		Wayne			i i				\$16,969,963	
ANNUGRACIALE OLUGIOS, LEO				700	413	287	\$85,900,000			\$10,969,963	
huall-Hicks LLC (HT)											
twell-Hicks, LLC (HT) Greenblendz, Inc. (HT)	1	TBD Auburn Hills	Washtenaw Oakland	239 143	131 47	108 96	\$5,000,000 \$795,000	,		\$314,741	l .

All MEGA I Tojects		(Not Including B	rownfield Projects))							
Company	Date of MEGA		Location		Direct Jobs	1.1	Private	Personal Income	MEGA Credit	Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
Great Lakes Towers, LLC (HT)	3-Feb-09	Monroe	Monroe	290	152	138	\$20,750,000	\$137,277,000	10	\$3,701,883	\$8,372,117
MT Acquisitions, LLC d/b/a Models & Tools	3-Feb-09	Twp.	Macomb	164	72	92	\$6,200,000	\$82,180,000	10	\$2,084,061	\$5,344,939
Motown Motion Pictures, LLC	3-Feb-09	Pontiac	Oakland	5,139	3,600	1,539	\$70,723,000	\$3,631,000,000	12	\$101,097,474	\$178,490,526
Stardock Systems, Inc.	3-Feb-09	Plymouth Twp. Macomb	Wayne	154	53	101	\$900,000	\$71,291,000	10	\$1,223,786	\$5,256,214
Global Tooling Systems	17-Feb-09	Township	Macomb	400	184	216	\$17,200,000	\$128,201,000	7	\$2,215,635	\$7,656,365
K & S Wire Products, LLC	17-Feb-09	Hudson	Lenawee	356	157	199	\$1,200,000	\$100,071,000	7	\$917,028	\$6,788,972
Michigan Brewing Company	17-Feb-09	Webberville	Livingston	394	161	233	\$7,000,000	\$105,249,000	7	\$722,957	\$7,381,043
McLaren Performance Technologies (HT) Patrick Energy Services, PC (HT)	17-Feb-09	Livonia	Wayne	74	34	. 40	\$8,900,000	\$55,328,000	10 7	\$1,179,980 \$1,576,885	\$3,079,020 \$3,285,115
RIIS, LLC (HT)	17-Feb-09 17-Feb-09	Novi TBD	Oakland Oakland	185 95	90 40	95 55	\$2,230,000 \$946,000	\$63,144,000 \$39,002,000	7	\$1,376,665	\$3,265,115 \$1,851,819
11110, 220 (11)	17-1 60-09	Garfield Cht.	Cakianu	33	40	55	\$540,000	\$08,002,000	,	\$1,101,101	\$1,001,010
Altus Brands, LLC (Rural)	17-Feb-09	Twp. Brownstown	Grand Traverse	57	25	32	\$710,000	\$9,645,000	5	\$68,619	\$675,381
General Motors Corporation (RETENTION)	17-Feb-09	Twp.	Wayne	571	140	431	\$43,200,000	\$753,870,000	20	\$6,878,422	\$51,169,578
Meijer Distribution, Inc.	17-Mar-09	Berlin Township	1 1	366	190	176	\$27,000,000	\$119,473,000	8	\$1,694,792	\$7,505,208
Mercedes-Benz Hybrid, LLC	17-Mar-09	TBD	Washtenaw	454	223	231	\$9,900,000	\$308,169,000	10	\$7,501,047	\$16,228,953
Quantum Learning Technologies, Inc. (HT)	17-Mar-09	Ann Arbor	Washtenaw	137	47	90	\$930,000	\$42,755,000	7	\$778,978	\$2,513,022
Automated Payment Highway, Inc. d/b/a		1									
Billhighway.com (HT)	17-Mar-09	Troy Jamestown	Oakland	94	43	51	\$5,700,000	\$62,530,000	10	\$1,169,448	\$3,645,552
Emergency Technology, Inc. d/b/a SoundOff		Charter									
Signal (HT)	17-Mar-09	Township	Ottawa	244	100	144	\$6,100,000	\$74,427,000	7	\$1,414,155	\$4,316,845
Emergent Biodefense Operations Lansing, Inc.	47.14	. .	1, .			1	040 000 000	0400 000 000	40	60 000 504	044 507 400
(HT) Magna Electronics (HT)	17-Mar-09	Lansing	Ingham	302	93	209	\$10,900,000	\$190,336,000	10 7	\$3,089,564	\$11,567,436 \$3,322,430
• ' '	17-Mar-09	Rochester Hills	Oakland	201	90	111	\$20,000,000	\$87,734,000		\$3,432,570	
Secure-24, Inc. (HT)	17-Mar-09	Southfield Grand Rapids	Oakland	503	263	240	\$3,700,000	\$267,259,000	10	\$7,114,652	\$13,462,348
Global Futures & Forex, Ltd. (HT/RET) (13)	17-Mar-09	Township	Kent	208	105	103	\$13,168,600	\$201,331,000	7	\$3,597,281	\$11,904,719
Continental Dairy Products, Inc.	14-Apr-09	Coopersville	Ottawa	156	70	86	\$103,200,000	\$132,239,000	10	\$1,526,259	\$8,656,741
Lenawee Stamping Corporation	14-Apr-09	Tecumseh	Lenawee	277	81	196	\$6,625,000	\$98,304,000	7	\$873,012	\$6,695,988
Transonic Combustion Inc. (HT)	14-Apr-09	TBD	Oakland	64	25	39	\$247,000	\$24,598,000	6	\$648,313	\$1,245,687
Jbautotech, LLC (HT)	14-Apr-09	Livonia	Wayne	56	29	27	\$970,000	\$17,944,000	7	\$418,570	\$962,430
PolyCem, LLC (HT)	14-Apr-09	Norton Shores	Muskegon	209	116	93	\$5,600,000	\$46,141,000	7	\$791,333	\$2,762,667
Unity Studios, Inc. (HT)	14-Apr-09	Allen Park	Wayne	121	83	38	\$146,000,000	\$186,760,000	12	\$2,823,609	\$11,555,391
Urban Science Applications, Inc.	14-Apr-09	Detroit	Wayne	146	69	77	\$29,200,000	\$92,490,000	10	\$2,013,241	\$5,108,759
A123 Systems	14-Apr-09	Livonia	Wayne	2,217	844	1,373	\$55,700,000	\$1,739,200,000	15	\$25,286,395	\$108,634,605
KD ABG MI, LLC	14-Арг-09	TBD	TBD	2,644	885	1,759	\$664,600,000	\$3,691,420,000		\$44,671,084	\$239,569,916
Johnson Controls - Saft Advance Power	'			'		· .					
Solutions, LLC		Holland	Allegan	3,143	1,096	2,047	\$220,000,000			\$48,542,153	\$240,678,847
Compact Power Inc.		TBD	TBD	1,261	443	818	\$244,000,000			\$25,259,019	\$81,714,981
Ford Motor Company	5-May-09	Wayne	Wayne	17,150	4,700	12,450	\$400,000,000		1	\$123,773,031	\$744,051,969
Asset Acceptance, LLC Autovan, LLC		Warren	Macomb	601	432	169	\$8,100,000	\$144,318,000	,	\$2,782,874	\$8,330,126
GRW Technologies, Inc.		Battle Creek Kentwood	Calhoun Kent	469	140	329 83	\$2,886,000 \$2,000,000	\$130,705,000 \$49,102,000		\$600,399 \$606,963	\$9,465,601 \$3,174,037
Mann + Hummel USA, Inc.	19-May-09 19-May-09	Portage	Kalamazoo	149 678	66 200	478	\$2,000,000 \$19,850,000	\$49,102,000 \$219,180,000		\$2,425,871	\$3,174,037 \$14,450,129
Windtronics, LLC	19-May-09	Muskegon	Muskegon	462	219	243	\$19,830,000	\$219,160,000		\$3,796,526	\$12,186,474
W.J.G. Enterprises Molding Company		Charlotte	Eaton	251	109	142	\$4,000,000			\$993,024	\$4,665,976
,		Ypsilanti					,	, , , ,			
CAS-MI Laboratories, LLC (HT)	19-May-09	Township	Washtenaw	124	60	64	\$3,600,000	\$75,284,000	10	\$1,270,970	\$4,526,030

Company	Date of MEGA	Project	l ocation	1	Direct Jobs		Private	Personal Income	MEGA Credit	Estimated	Net Positive
Name	Approval	City	County	Total Jobs	Created	Indirect Jobs	Investment	Generated	Years	Credit Amount	State Impact
DornerWorks, Ltd. (HT)		Grand Rapids	Kent	92	50	42	\$1,500,000	\$27,435,000	7	\$600,398	\$1,512,60
Energy Components Group, LLC (HT)	19-May-09	St. Clair Pittsfield Cht.	St. Clair	513	250	263	\$21,100,000	\$126,640,000	7	\$2,019,480	\$7,731,52
Essen Instruments, Inc. (HT)	19-May-09	Twp.	Washtenaw	244	43	201	\$3,100,000	\$65,396,000	7	\$490,940	\$4,545,06
ump Engineering, LLC (HT)		Huron Cht. Twp. Comstock Twp.	Wayne Kalamazoo	110	51	59	\$4,250,000	\$36,134,000	7	\$686,936	\$2,095,064
elesco Pharmaceutical Service, LLC (HT)	19-May-09	Plymouth Twp.	Washtenaw	109	35	74	\$1,800,000	\$31,921,000	7	\$431,536	\$2,026,46
ilwins Quality Confections, Inc. (Rural)		. , ,	Emmet	84	40	44	\$7,500,000	\$27,283,000	i	\$557,643	\$1,543,35
fartinrea Industries, Inc. (Standard/Retention)	19-May-09	Jonesville	Hillsdale	368	109	259	\$18,400,000	\$128,970,000		\$1,081,052	\$8,849,94
OTALS: IT- High-tech Company		506		264,465	121,023	143,551	\$25,042,442,300	\$164,599,081,000	11	\$3,662,706,295	\$10,737,926,67
RET- Retention projects are not included in the tatistics of Retention Projects Not Included A no credit given or on hold	bove	i jobs, direct job	s created, indire	285,710	60,895	224,823	a net positive sta	te impact. \$245,937,117,545			\$18,039,179,57
established as a retention MEGA by amendm	ı ıent at the June	3. 2000 board	meeting.								
			ieo company of	nea a new In	cation.						
originally passed by the board on March 5,	7002. Project r	eapproved becau									
'*originally passed by the board on March 5, ; '**originally passed by the board on Novembe	er 13, 2001. Co	mpany reapprov	ed because a ci	redit agreeme	ent was not s	signed in requi	ired time frame.				
"originally passed by the board on March 5, :	er 13, 2001. Co	mpany reapprov	ed because a ci	redit agreeme	ent was not s	signed in requi	ired time frame.				
originally passed by the board on March 5, 2 *originally passed by the board on Novembe ****originally passed by the board on Septemi	er 13, 2001. Co ber 11, 2002. P 	mpany reapprov roject reapprove	ed because a co d because com	redit agreeme pany chose a	ent was not s	signed in requi on	ired time frame.				
originally passed by the board on March 5, 2 *originally passed by the board on Novembe ***originally passed by the board on Septem Project orginally approved on February 15, 2 Project orginally approved for Sterling Heigh	er 13, 2001. Co ber 11, 2002. P 2005, but MEGA ts. Location c	mpany reapprov Project reapprove A Tax Credit Agre	ed because a co d because com eement was not	redit agreeme pany chose a signed	ent was not s	signed in requi on	ired time frame.				
originally passed by the board on March 5, 2 *originally passed by the board on Novembe ****originally passed by the board on Septemi	er 13, 2001. Co ber 11, 2002. P 2005, but MEGA ts. Location cl ention Figures	mpany reapprove roject reapprove A Tax Credit Agre hanged to Frase	ed because a cond because come ement was not r on June 21, 20	redit agreeme pany chose a signed 105. 1,571	ent was not s	signed in requi on 971	ired time frame.	\$1,111,881,000			\$67,151,000.0